

# Teach-In

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# Leading in Intelligent Industry

- We built a **unique positioning** in Intelligent Industry

Altran was acquired one year ago and brought **unique complementary capabilities and go-to-market**.

Altran notably expanded our **Engineering & R&D** business.

- Altran integration is **perfectly on track**

**Integrated organization** is in place since January.

**Confirmed synergies** with 2/3 of cost synergies run-rate will be achieved by mid-2021.



Operational & Cost synergies :

**€ 70-100 m**  
(annual run rate)  
within 3 years



Revenue synergies :

**€ 200-350 m**  
(annual run rate)  
within 3 years

- **Learn more** in 2 teach-in sessions

Engineering & R&D

Intelligent Industry



People matter, results count.

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