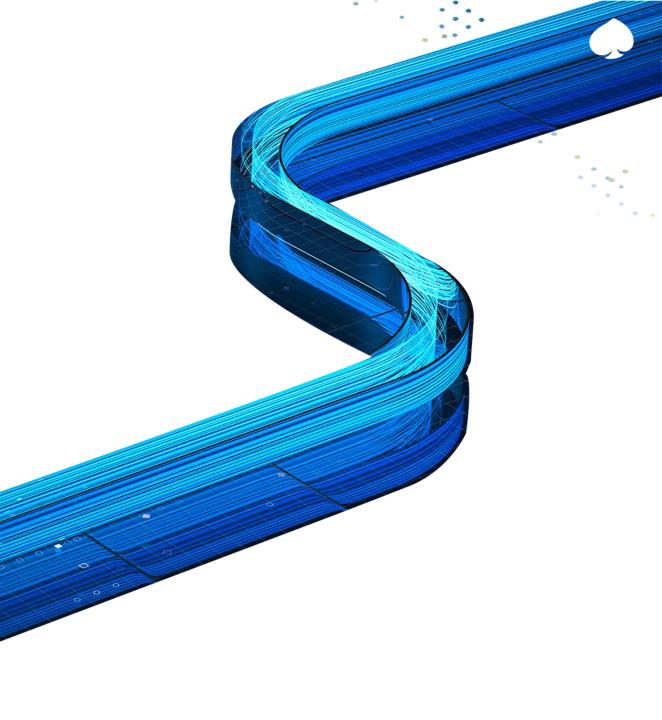


Teach-In

Aiman EZZAT

Chief Executive Officer



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Leading in Intelligent Industry

We built a unique positioning in Intelligent Industry

Altran was acquired one year ago and brought unique complementary capabilities and go-to-market.

Altran notably expanded our Engineering & R&D business.

Altran integration is perfectly on track

Integrated organization is in place since January.

Confirmed synergies with 2/3 of cost synergies run-rate will be achieved by mid-2021.

Operational & Cost synergies :

70-100 m

(annual run rate)
within 3 years

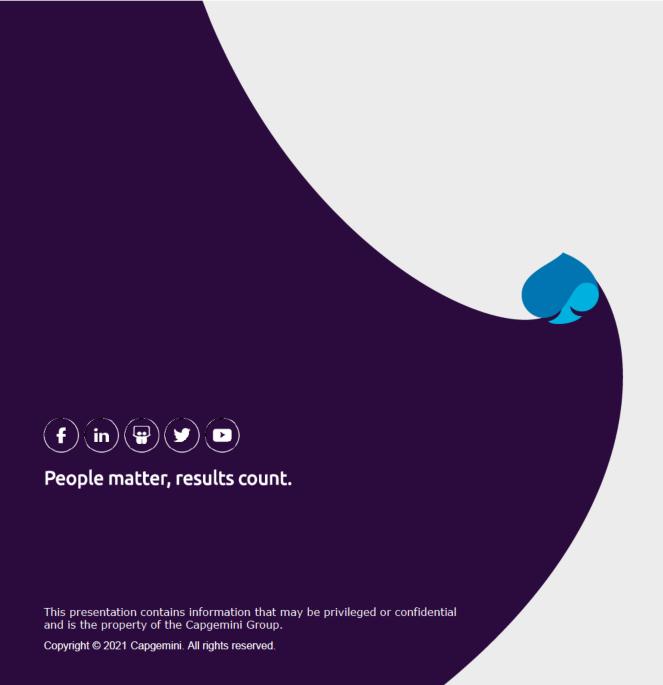


Revenue synergies : € 200-350 m (annual run rate) within 3 years

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Engineering & R&D

Intelligent Industry



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