

Exploring Engineering & R&D

Pascal Brier

Chief Innovation Officer

Disclaimer

This presentation may contain forward-looking statements. Such statements may include projections, estimates, assumptions, statements regarding plans, objectives, intentions and/or expectations with respect to future financial results, events, operations and services and product development, as well as statements, regarding future performance or events. Forward-looking statements are generally identified by the words "expects", "anticipates", "believes", "intends", "estimates", "plans", "projects", "may", "would", "should" or the negatives of these terms and similar expressions. Although Capgemini's management currently believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking statements are subject to various risks and uncertainties (including without limitation risks identified in Capgemini's Universal Registration Document available on Capgemini's website), because they relate to future events and depend on future circumstances that may or may not occur and may be different from those anticipated, many of which are difficult to predict and generally beyond the control of Capgemini. Actual results and developments may differ materially from those expressed in, implied by or projected by forward-looking statements. Forward-looking statements are not intended to and do not give any assurances or comfort as to future events or results. Other than as required by applicable law, Capgemini does not undertake any obligation to update or revise any forward-looking statement.

This presentation does not contain or constitute an offer of securities for sale or an invitation or inducement to invest in securities in France, the United States or any other jurisdiction.

ER&D Services market growth driven by externalization & digital

Market growth drivers

- R&D spending growth and Externalization
- 7 Industrialization & Offshore
- 3 Technology disruptions + Digital ER&D
- 4 Giant spenders & subscale providers

Who we are

>50,000 people

30+
countries

Capgemini ER&D is the world leader in Engineering and R&D Services drawing on intimate relationships with the CTOs and engineering heads of the leading companies throughout the world.

We harness the power of data, connectivity, systems & software to pioneer **Intelligent Industry.**

Leading partner for innovation leaders across industries

1. Experience

35+

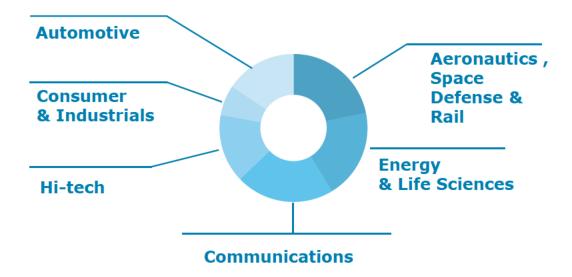
years expertise in engineering

2. Stickiness

Ranked as strategic partner by

 $50+_{\text{clients}}$

3. Balance



4. Reach

~2/3rd

Of the top 500 global R&D spenders are clients

What we do

We help the largest innovators engineer the products and services of tomorrow leveraging our experts, labs, tools and frameworks.







We design, engineer complex systems & products, providing expertise on part of the development lifecycle, or taking responsibility for full product development.

- Product Development & Systems Engineering
- Multi-Physics Engineering
- Silicon, Electronics & Embedded
 Systems

We design, build **cutting-edge digital products** and create new **client experiences**,.

- Data & Software Product Engineering
- Product Lifecycle Management (PLM)
- Advanced Connectivity & 5G

We provide expertise in manufacturing engineering, transform companies' industrial operations and deliver improvements in performance and flexibility.

- Manufacturing Engineering & Asset Management
- Supply Chain & Quality Management
- Product Support & Sustenance

Specific focus on Digital & Software



We enable the adoption of Digital technologies in the cyber-physical world from design to operations & support.

- Advanced Connectivity & 5G
- · Data Driven ER&D
- Industry 4.0 & PLM

Software Product Engineering

We help our clients accelerate the development of disruptive software products and services.

- Complex Industry specific software
- Best in class embedded and companion
- Best in class SaaS & platform development

Software Product Support & Transformation

We combine our design-led engineering expertise, software frameworks to **modernize core products**.

- Intelligent automation
- IP partnerships
- Industrialized models







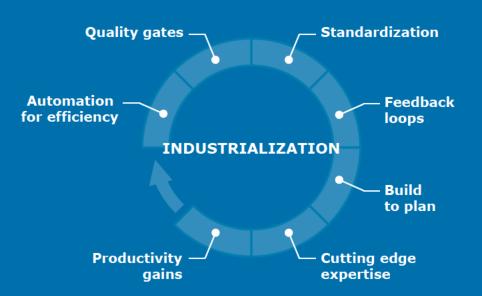






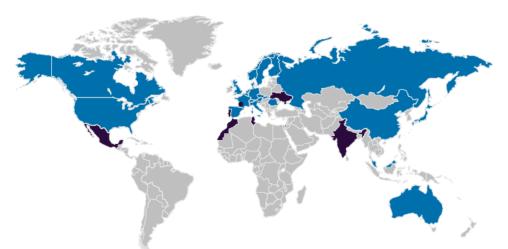
Industrialization and Scale

SCALING & INDUSTRIALIZING THE DELIVERY OF ENGINEERING SERVICES



- Access to a large pool of experienced engineers
- Strong intimacy with client organizations in their different locations
- Cost advantage combined with industry expertise

OUR ENGINEERING CENTERS



- Connectivity & networks
- Semiconductor
- · Embedded software
- Software engineering
- Mechanical
- Testing / Simulation...

Global Engineering Center or Technology Engineering Center

Exploring the future of industries

Our Six Research and Innovation programs are business accelerators that help clients prove out the value of incremental and disruptive technologies

Future of mobility

Accelerate the future of flight, multimodal transport, shared mobility and last mile logistics by realizing the vision of safer, collaborative and autonomous vehicles

Future of networks & compute

Eliminate the constraints on compute, network and storage for the next generation of immersive experiences

Future of healthcare

Develop platforms for pharmacogenomics, digital therapeutics and predictive medicine that revolutionize the way we cure & treat disease

Future of industry

Explore the benefits of sensing, connectivity and decision making on the edge to boost productivity across every industry

Future of engineering

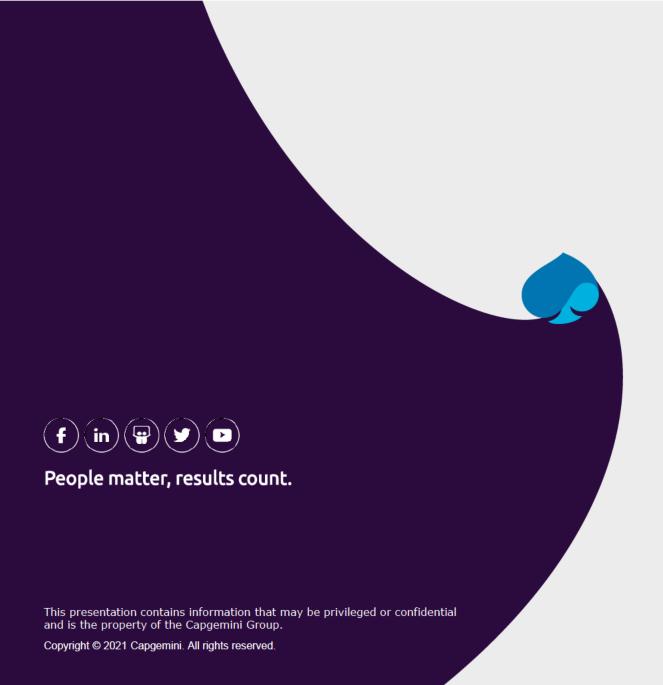
Disrupt the way we innovate on products and protect the planet by taking into account everything-as-a-service & systems of systems

Applied AI

Apply data science and machine learning technologies to scale industry-specific problems in precision medicine, autonomous systems, aerospace simulations and industrial automation

Why Capgemini?





About Capgemini

Capgemini is a global leader in consulting, digital transformation, technology and engineering services. The Group is at the forefront of innovation to address the entire breadth of clients' opportunities in the evolving world of cloud, digital and platforms. Building on its strong 50-year+ heritage and deep industry-specific expertise, Capgemini enables organizations to realize their business ambitions through an array of services from strategy to operations. Capgemini is driven by the conviction that the business value of technology comes from and through people. Today, it is a multicultural company of 270,000 team members in almost 50 countries. With Altran, the Group reported 2019 combined revenues of €17billion.

Learn more about us at

www.capgemini.com