

ESG INDEX

Environment I Social I Governance

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	GRI 101: FOUNDATION 2016	GRI							<u> </u>	
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ANIZATION										
	GRI 102 : GENERAL DISCLOSURES 2016									
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			Location of operations	1.2.1 A dynamic global services market	12					l
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		102-12	External initiatives	Public commitments	142					
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ATEGY									\$	i
	GRI 102 : General disclosures 2016	102-14	Statement from senior decision-maker	Public commitment		Letter from Chairman and Editorial from the CEO Annual Integrated report pages 10 to 15				: :
		102-15	Key impacts, risks, and opportunities	1.3.1 Value creation drivers 3.2 Risk analysis	15 126	, and a specific part of the s				Strategy A Strategy B
ICS & INTEGRITY									3	t
	GRI 102 : General disclosures 2016	102-16	Values, principles, standards, and norms of behavior	4.2 Ethics & Compliance	186		16.3	10		
			Monetary losses as a result of legal proceedings associated with anti-					:	TC-SI-520a.1. Total amount of monetary losses as a result of legal proceedings associated with anti-	
/ERNANCE	I		competitive behavior regulations				L	l	competitive behavior regulations	t
ZKNANCE			Maria de la companya del companya de la companya de la companya del companya de la companya de l						· · · · · · · · · · · · · · · · · · ·	
ective 8: Maintain best-in-class oorate governance			Maintain a long-term positioning on corporate governance in the top quartile of MSCI ESG's rating compared to industry			Capgemini ESG Policy page 44 and following	16.6			
porace governance	GRI 102 : General disclosures 2016	102-18	peers Governance structure	2.1 Company management and administration	31		16.6	1		Governance A

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AKEHOLDERS ENGAGEMENT										
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		102-41	Collective bargaining agreements	4.1.1.9 Labor relations	168			3		
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		102-43	Approach to stakeholder engagement	1.2.4 Ecosystem of partners 1.2.5 We continually communicate with our stakeholders 4.1.3.3 Increasing our Sustainability Impact	13 14 182					
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PORTING PRACTICE	-									
	GRI 102 : General disclosures 2016 102-45	102-45	encicles included in the consolidated financial	1.4.1 The main subsidiaries and a simplified Group organizational chart 1.4.2 A client-focused organization	19 21					
		102-46	Defining report content and topic Boundaries	4.4 Methodology and scope for non-financial information	195					
		102-47	List of material topics	3.2.2 Corporate & Social Responsibility Materiality Assessment	136					
		102-48	Restatements of information	4.4 Methodology and scope for non-financial information	195					
			Changes in reporting	4.4 Methodology and scope for non-financial information	195					
				1st January to 31rd December 2020						
			Date of most recent report	25 March 2020 (2019 URD) Annual						
		102-52 102-53	Reporting cycle Contact point for questions regarding the report	8.3.1 Person responsible for financial information	368					
		102-54	Claims of reporting in accordance with the GRI Standards			Investors website: https://investors.capgemini.com/en/esg/				
		102-55	GRI content index			Investors website: https://investors.capgemini.com/en/esg/				
		102-56	External assurance	4.5 External Report on the Déclaration de performance extra-financière	205					
	TOPIC-SPECIFIC GRI STANDARDS		·	·		·			·	
	GRI 200: ECONOMIC STANDARDS		Central Control Control Control Control	2000			·			
	GRI 103 : Management approach 2016	103-1	Explanation of the material topic and its Boundary	3.2.2 Corporate & Social Responsibility Materiality Assessment	136					Governance A & B
		103-2	The management approach and its components	4.1.2 Digital Inclusion 4.1.3.3 Increasing our Sustainability Impact	168 182		5.b			Governance A & B
		103-3	Evaluation of the management approach	Non-financial performance table indicator correspondence table	201					Governance A & B

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ECONOMIC PERFORMANCE						- STILL SOCOMENTS	TARGETS	Timespies	·	
							5.b			
	CDI 204 - F	204.4	Direct economic value generated and	4.1.2 Digital Inclusion	168		7.a 7.b			
	GRI 201 : Economic performance - 2016	201-1	distributed	4.1.3.3 Increasing our Sustainability Impact	182		8.2			
							8.6 9.4			
			Financial implications and other risks and	3.2.2 Corporate & Social Responsibility	136		l			Strategy A
		201-2	opportunities due to climate change	Materiality Assessment 4.1.3.1 Climate Change	154		13.b	7, 8, 9		Risk Management A
		201-3	Defined benefit plan obligations and other	Note 25: Provisions for pensions and other	269			:		
			retirement plans Financial assistance received from	post-employment benefits	207			ļ		
		201-4	government	18. Income tax expense	308					
MARKET PRESENCE									1	
	GRI 202 : Market Presence - 2016	202-1	Ratios of standard entry level wage by gender compared to	4.1.1.8 Reward and compensation	167		5.1 8.5	6		
			local minimum wage				10.4			
		202-2	Proportion of senior management hired from	Disclosed only in certain countries for confidentiality constraints and specific legal			8.5	6	TC-SI-330a.1. Percentage of employees that are (1)	
		202.2	the local community	prohibition			0.5	1	foreign nationals and (2) located offshore	
INDIRECT ECONOMIC IMPACTS							1		*	
	GRI 203 : Indirect Economic Impacts - 2016	203-1	Infrastructure investments and services supported	4.1.2 Digital Inclusion 4.1.3.3 Increasing our Sustainability Impact	168 182		8.2 9.4	8, 9		
Objective 6: 5M beneficiaries							8.2			
supported by our Digital inclusion programs by 2030		203-2	Significant indirect economic impacts	4.1.2 Digital Inclusion	168		8.3 8.5			
PROCUREMENT PRACTICES							1 0.5		- -	
	GRI 204 : Procurement Practices -2016		Proportion of spending on local suppliers	Not material for Capgemini				Ĭ		
ANTI-CORRUPTION				·			l			
	GRI 205 : Anti-corruption - 2016	205-1	Operations assessed for risks related to	4.2 Ethics & Compliance	186		16.5	10		
Obiective 9: Maintain over 80% of	GKI 203 : Altercollaption - 2010	203-1	corruption	4.3 Duty of care	192		10.3	ļ		
the workforce with an Ethics Score		205-2	Communication and training about anti-	4.2 Ethics & Compliance	186 192		16.5	10		
between 7-10			corruption policies and procedures	4.3 Duty of care						
		205-3	Confirmed incidents of corruption and actions taken	s 4.2 Ethics & Compliance 4.3 Duty of care	186 192		16.5	10		
ANTI-COMPETITIVE BEHAVIOR										
	GRI 206 : Anti-competitive Behavior -	206.4	Legal actions for anti-competitive behavior,	4.2 Ethics & Compliance	186					
	2016	206-1	anti-trust, and monopoly practices	4.2 Ecnics & Compliance	186					
TAX										
	GRI 207 : Tax - 2019	207-1	Approach to tax	4.2.3 Group Tax Policy	191			ļ		
		207-2	Tax governance, control, and risk management	4.2.3 Group Tax Policy	191					
			Stakeholder engagement and management		191				*	
		207-3	of concerns related to tax	4.2.3 Group Tax Policy	191					
		207-4	Country-by-country reporting	Not disclosed for confidentiality constraints				1		
DATA PRIVACY AND FREEDOM OF	EXPRESSION						r		3	
Objective 11: Be recognized as a front leader on data protection and			Description of policies and practices relating			Capgemini ESG Policy page 54 and following			TC-SI-220a.1. Description of policies and practices	
cybersecurity			to behavioral advertising and user privacy					ļ	relating to behavioral advertising and user privacy	
			Number of users whose information is used			Disclosed in 2022 on FY 2021			TC-SI-220a.2. Number of users whose information	
			for secondary purposes			Discused in 2022 Off 1 2021	[is used for secondary purposes	
			Total amount of monetary losses as a result of legal proceedings associated with user			Disclosed in 2022 on FY 2021			TC-SI-220a.3. Total amount of monetary losses as a result of legal proceedings associated with user	
			privacy			Disclosed in 2022 on FY 2021			privacy	
			(1) Number of law enforcement requests for						TC-SI-220a.4. (1) Number of law enforcement	
			user information, (2) number of users whose			Disclosed in 2022 on FY 2021			requests for user information, (2) number of users	
			information was requested, (3) percentage resulting in disclosure						whose information was requested, (3) percentage resulting in disclosure	
			List of countries where core products or				ļ	ļ	}	
			services are subject to government-required			Disclosed in 2022 on FY 2021			TC-SI-220a.5. List of countries where core products or services are subject to government-required	
			monitoring, blocking, content filtering, or			5/5/6/3/6/11 EVEZ OHT 1 EVZ I			monitoring, blocking, content filtering, or censoring	
			censoring Percentage of revenues associated to client				·····		<u> </u>	
			engagements triggering processing of			Disclosed in 2022 on FY 2021				
			personal data subject to an end-to-end digital maturity assessment							
			Percentage of Data protection officers (DPO)					<u> </u>		
			certified with one of the external certifying bodies			Disclosed in 2022 on FY 2021				
	I							;	7-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0	
			Description of approach to identifying and							
			Description of approach to identifying and addressing data security risks, including use			Capgemini ESG Policy page 54 and following			TC-SI-230a.2. Description of approach to identifying and addressing data security risks, including use of	

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NVIRONMENT: Accelerati	ng the transition to net zero									
ELPING CLIENTS ACHIEVE THEIR	ENVIRONMENTAL COMMITMENTS									
Objective 3: Help our clients to save 10m tons of CO ² eq by 2030			We have developed a Client Carbon Impact Calculator and the associated methodology to provide a transparent carbon impact of client projects.			Capgemini ESG Policy page 24 and following	3.9 13.2	7,8		
	GRI 300: ENVIRONMENTAL STANDARD	S					d		3	*
	GRI 103 : Management approach 2016	103-1	Explanation of the material topic and its Boundary	3.2.2 Corporate & Social Responsibility Materiality Assessment	136				TC-SI-130a.3. Discussion of the integration of environmental considerations into strategic planning for data center needs	Risk Management A, B 8
		103-2	The management approach and its components	4.1.3 Environmental Sustainability	172			7		Strategy C
		103-3	Evaluation of the management approach	Non-financial performance table indicator correspondence table	201					:
			Materials used by weight or volume	Not material			12.2	7		
			Recycled input materials used Reclaimed products and their packaging	Not material			12.2	<u> </u>		÷
			materials	Not material			12.2	<u> </u>		
ENERGY							,		×	
Objective 2: Transition to 100% renewable electricity by 2025 and electric vehicles by 2030	GRI 302 : Energy - 2016	302-1	Energy consumption within the organization	4.1.3.2 Environmental Management	177		7.2 7.3 12.2	7	TC-SI-130a.1: (1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable	
		302-2	Energy consumption outside of the organization	4.1.3.2 Environmental Management	181		7.2 8.4 12.2	8		
		302-3	Energy intensity	4.1.3.2 Environmental Management	177		7.2 8.4 12.2	7		
		302-4	Reduction of energy consumption	4.1.3.2 Environmental Management	177		7.2 7.3 8.4 12.2	7		
		302-5	Reductions in energy requirements of products and services	4.1.3.3 Increasing our Sustainability Impact	182		7.2 7.3 8.4 12.2	7,9		
WATER AND EFFLUENTS	•						1		`	
	GRI 303 : Water and Effluents - 2018	303-1	Interactions with water as a shared resource	Material and in progress with WRIAqueduc (www.wri.org)		Disclosed in 2022 on FY 2021				
		303-2	Management of water discharge-related impacts	4.1.3.2 Environmental Management	177		12.2	7		
			Water withdrawal	Not material for Capgemini			12.2		TC-SI-130a.2 : (1) Total water withdrawn, (2) total water consumed percentage of each in regions with High or Extremely High Baseline Water Stress	
		303-5	Water consumption	4.1.3.2 Environmental Management	177		11.6 12.2	7		
BIODIVERSITY	•						14.4		<i>t</i>	
	GRI 304 : Biodiversity - 2016	304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	4.1.3.2 Environmental Management	177			7		

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EMISSIONS										
	GRI 305 : Emissions - 2016	305-1	Direct (Scope 1) GHG emissions	4.1.3.1 Climate Change	173		3.9 13.2	7		Metrics & targets: B
Objective 1: Be carbon neutral for		305-2	Energy indirect (Scope 2) GHG emissions	4.1.3.1 Climate Change	173		3.9 13.2	7,8		Metrics & targets: B
our own operations no later than 2025 and across our supply chain by 2030, and committed to becoming a net zero business well ahead of	,	305-3	Other indirect (Scope 3) GHG emissions	4.1.3.1 Climate Change	173		3.9 13.2	8		Metrics & targets: B
2050		305-4	GHG emissions intensity	4.1.3.1 Climate Change	173		13.2	7		
		305-5	Reduction of GHG emissions	4.1.3.1 Climate Change	173		13.2	7		
Objective 2: Transition to 100% renewable electricity by 2025 and full electric vehicles by 2030		305-7	Nitrogen oxides (NOX), sulfur oxides (SOX), and other significant air emissions	4.1.3.2 Environmental Management	179		3.9 13.2	7		
WASTE			Waste generation and significant waste-				1			
	GRI 306 : Waste - 2020	306-1	related impacts	4.1.3.2 Environmental Management	177		12.5	7,8		
		306-2	Management of significant waste-related impacts	4.1.3.2 Environmental Management	177		3.9 12.5	7,8		
		306-3	Waste generated	4.1.3.2 Environmental Management	177		3.9 12.5	7,8		
		306-4	Waste diverted from disposal	4.1.3.2 Environmental Management/In progress	179		3.9 12.5			1
		306-5	Waste directed to disposal	4.1.3.2 Environmental Management/In progress	179		12.5			:
ENVIRONMENTAL COMPLIANCE	1		-					ii		
	GRI 307 : Environmental Compliance - 2016	307-1	Non-compliance with environmental laws and regulations	4.1.3.2 Environmental Management	177					
SUPPLIER ENVIRONMENTAL ASSE			-							
Objective 10: By 2030, suppliers covering 80% of the purchase	GRI 308 : Supplier Environmental Assessment - 2016	308-1	New suppliers that were screened using environmental criteria	Responsible Purchasing	193					
amount of the previous year, will have committed to our ESG standards		308-2	Negative environmental impacts in the supply chain and actions taken	Responsible Purchasing	193					

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OCIAL: Aligned entreprene	urs with protection & respect for	all								
	GRI 400: SOCIAL STANDARDS									
	GRI 103 : Management approach 2016	103-1	Explanation of the material topic and its Boundary	3.2.2 Corporate & Social Responsibility Materiality Assessment	136					
		103-2	The management approach and its components	4.1.1 People and Inclusion	143			İ		<u> </u>
		103-3	Evaluation of the management approach	Non-financial performance table indicator correspondence table	201					
PLOYMENT										
				4.1.1.1 Business challenges and our people	143		5.1			1
	GRI 401 : Employment - 2016		New employee hires and employee turnover		154		8.5	6		
				4.1.1.3 Talent brand & attractiveness	154		10.2		}	<u> </u>
			Percentage of employees that are (1) foreign nationals and (2) located offshore			Disclosed in 2022 on FY 2021			TC-IM-330a.1 : Percentage of employees that are foreign nationals	
			Benefits provided to full-time employees	Telecommuting: 4.1.1.6 Health, safety, and				1		1
		401-2	that are not provided to temporary or part-	wellbeing at work	159		5.4	1		
		401-2	time employees	Compensation : 4.1.1.8 Reward and compensation	167		8.5			
			Employee engagement as a percentage		166				TC-SI-330a.2. Employee engagement as a percentage	<u> </u>
		401-3	Parental leave	4.1.1.8 Reward and compensation	167		5.1 5.4	6		
BOR/MANAGEMENT RELATION									,	,
	GRI 402 : Labor/Management Relations - 2016	402-1	Minimum notice periods regarding operational changes	4.1.1.9 Labor relations	168		8.8	3		
CCUPATIONAL HEALTH AND SA	GRI 403 : Occupational Health and Safety-		Occupational health and safety						,	
	2018	403-1	management system Hazard identification, risk assessment, and	4.1.1.6 Health, safety, and wellbeing at work	159		8.8 8.8	ļ		Strategy B
		403-2	incident investigation	4.1.1.6 Health, safety, and wellbeing at work	159					ļ
		403-3	Occupational health services	4.1.1.6 Health, safety, and wellbeing at work	159		8.8			
		403-4	Worker participation, consultation, and communication on occupational health and safety	4.1.1.6 Health, safety, and wellbeing at work	159		8.8			
		403-5	Worker training on occupational health and safety	4.1.1.6 Health, safety, and wellbeing at work	159		8.8			
		403-6	Promotion of worker health	4.1.1.6 Health, safety, and wellbeing at work 4.3 Duty of care	159 192		3.8 8.8			
		403-7	business relationships	4.1.1.6 Health, safety, and wellbeing at work	159		8.8			
		403-8	Workers covered by an occupational health and safety management system	4.1.1.6 Health, safety, and wellbeing at work	159		8.8			
		403-9	Work-related injuries	4.1.1.6 Health, safety, and wellbeing at work	159		3.6 8.8			
		403-10	Work-related ill health			Included in the ISO 45001:2018 certification process in progress	8.8	}		

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RAINING AND EDUCATION										
Objective 4: Increase average learning hours per employee by 5% every year to ensure regular	GRI 404 : Training and Education - 2016	404-1	Average hours of training per year per employee	4.1.1.4 Continuous learning & development: right skills and opportunities	156		4.3 4.4 4.5	6		
ifelong learning			employee	4.1.1.4 Continuous learning & development: right			5.1			
		404-2	Programs for upgrading employee skills and transition assistance programs	skills and opportunities 4.1.1.5 Leadership	156 158 168		4.3 4.4 4.5			
		404-3	Percentage of employees receiving regular performance and career development	4.1.2 Digital Inclusion 4.1.1.4 Continuous learning & development: right	156		4.3 4.4	6		
			reviews	skills and opportunities			L	1		
IVERSITY AND EQUAL OPPORTU	NITY I						1		,	
Objective 5: Reach 40% of women in our teams by 2025 Objective 7: 30% of women in	GRI 405 : Diversity and Equal Opportunity	405-1	Diversity of governance bodies and	2.1.3 Composition of the Board of Directors	35		4.5 5.1 5.5 8.5		TC-SI-330a.: Percentage of gender and racial/ethnic group representation for (1) management, (2)	
Objective 1: 30% or women in executive leadership positions in 2025	2016	403-1	employees	4.1.1.2 Inclusion	146		10.2 10.3 10.4		technical staff, and (3) all other employees	
		405-2	Ratio of basic salary and remuneration of women to men			Disclosed only on specific countries including France France: https://www.capgemini.com/fr-fr/index- egalite-professionnelle/	8.5 10.3 10.4	6		
NON- DISCRIMINATION	l					-3,	L	.i		
TON-DISCRIMINATION	GRI 406 : Non-discrimination - 2016	406-1	Incidents of discrimination and corrective actions taken	4.2 Ethics & Compliance 4.3 Duty of care	186 192		5.1 16.b	6		
REEDOM OF ASSOCIATION AND O	OLLECTIVE BARGAINING			•						
	GRI 407 : Freedom of Association and Collective Bargaining - 2016	407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	4.2 Ethics & Compliance 4.3 Duty of care	186 192		8.8	3		
CHILD LABOR										
	GRI 408 : Child Labor - 2016	408-1	Operations and suppliers at significant risk for incidents of child labor	4.2 Ethics & Compliance 4.3 Duty of care	186 192		8.7 16.2	5		
ORCED OR COMPULSORY LABOR	GRI 409 : Forced or Compulsory Labor - 2016	409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor	4.2 Ethics & Compliance 4.3 Duty of care	186 192		8.7	4		
ECURITY PRACTICES										
	GRI 410 : Security Practices - 2016		Security personnel trained in human rights policies or procedures	Not material for Capgemini				1		
RIGHTS OF INDIGENOUS PEOPLES	GRI 411 : Rights of Indigenous Peoples -		Incidents of violations involving rights of	Not material for Capgemini			[1,2		
IUMAN RIGHTS ASSESSMENT	2016		indigenous peoples				L	4	3	
Objective 9: Maintain over 80% of he workforce with an Ethics Score between 7-10	GRI 412 : Human Rights Assessment - 2016	412-1	Operations that have been subject to human rights reviews or impact assessments	4.3.2.1 Assessment Procedures	193		16.1	1, 2		
		412-2	Employee training on human rights policies or procedures	4.2.1 Values and Ethics	187		16.1	1,2		

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LOCAL COMMUNITIES										
Objective 6: 5M beneficiaries supported by our Digital inclusion programs by 2030	GRI 413: Local Communities - 2016	413-1	Operations with local community engagement, impact assessments, and development programs	4.1.4 Employee engagement through volunteering	184		5.4			
			Operations with significant actual and potential negative impacts on local communities	Not material for Capgemini						
SUPPLIER SOCIAL ASSESSMENT							-			
	GRI 414 : Supplier Social Assessment - 2016	414-1	New suppliers that were screened using social criteria	Responsible Purchasing	193		5.2	2, 6		
		414-2	Negative social impacts in the supply chain and actions taken	Responsible Purchasing	193		5.2	2,6		
PUBLIC POLICY	•									
	GRI 415 : Public Policy - 2016	415-1	Political contributions	4.2.2 Compliance	188		16.5	10		:
CUSTOMER HEALTH AND SAFETY									*	
	GRI 416 : Customer Health and Safety - 2016		Assessment of the health and safety impacts of product and service categories	Not material for Capgemini						
			Incidents of non-compliance concerning the health and safety impacts of products and services	Not material for Capgemini						
MARKETING AND LABELING	•									
	GRI 417 : Marketing and Labeling - 2016		Requirements for product and service information and labeling	Not material for Capgemini						
			Incidents of non-compliance concerning product and service information and labeling	Not material for Capgemini						
			Incidents of non-compliance concerning marketing communications	Not material for Capgemini						
CUSTOMER PRIVACY	•							•		
	GRI 418 : Customer Privacy - 2016	418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	4.2.2.2 Data Protection	189		16.1		TC-SI-230a.1. (1) Number of data breaches, (2) percentage involving personally identifiable information (PII), (3) number of users affected	
SOCIOECONOMIC COMPLIANCE										
	GRI 419 : Socioeconomic Compliance - 2016	419-1	Non-compliance with laws and regulations in the social and economic area	4.2.2 Compliance	188					:

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About Capgemini

Capgemini is a global leader in partnering with companies to transform and manage their business by harnessing the power of technology.

The Group is guided everyday by its purpose of unleashing human energy through technology for an inclusive and sustainable future. It is a responsible and diverse organization of 300,000 team members in nearly 50 countries. With its strong 50 year heritage and deep industry expertise, Capgemini is trusted by its clients to address the entire breadth of their business needs, from strategy and design to operations, fueled by the fast evolving and innovative world of cloud, data, AI, connectivity, software, digital engineering and platforms.

The Group reported in 2020 global revenues of €16 billion.

Learn more about us at

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