



Authorizations granted by the Shareholders' Meeting to the Board of Directors to increase share capital

The following table summarizes authorizations still in effect and those that have expired since the last Shareholders' Meeting.

Purpose of the authorization	Maximum amount ^{(1) (2)} (in euros)	Authorization date and resolution number	Expiry date	Used during 2021
a) Purchase by the Company of its own shares under a share buyback program ⁽³⁾	10% of the share capital	05/20/2021 (16 th)	11/20/2022	1,064,097 shares were purchased under the share buyback program (excluding the liquidity contract) at an average price of €187.95 As part of the liquidity contract: <ul style="list-style-type: none"> a) 390,487 shares purchased at an average price of €154.32 b) 407,487 shares sold at an average price of €156.80 c) At December 31, 2021, the liquidity account balance comprises 3,964 shares and approximately €28 million in cash and monetary UCITS.
b) Cancellation of treasury shares	10% of share capital per 24-month period	05/20/2020 (22 nd)	07/20/2022	This authorization was not used in 2021
c) Share capital increase by capitalizing additional paid-in capital, reserves, profit or other eligible amounts	€1.5 billion (par value)	05/20/2020 (23 rd)	07/20/2022	This authorization was not used in 2021
d) Share capital increase by issuing shares and/or securities granting access to the share capital, or granting a right to allocation of debt instruments, with retention of PSR (Pre-emptive Subscription Rights)	€540 million (par value) €9.3 billion (issue amount)	05/20/2020 (24 th)	07/20/2022	This authorization was not used in 2021
e) Share capital increase by issuing shares and/or securities granting access to the share capital, or granting a right to allocation of debt instruments, with cancellation of PSR, by public offering other than private placement	€135 million (par value) €3.1 billion (issue amount)	05/20/2020 (25 th)	07/20/2022	This authorization was not used in 2021
f) Share capital increase by issuing shares and/or securities granting access to the share capital, or granting a right to allocation of debt instruments, with cancellation of PSR, by private placement	€135 million (par value) €3.1 billion (issue amount)	05/20/2020 (26 th)	07/20/2022	This authorization was not used in 2021
g) Setting the issue price of shares in the context of a share capital increase with cancellation of PSR	€135 million (par value) €3.1 billion (issue amount) 10% of share capital per 12-month period	05/20/2020 (27 th)	07/20/2022	This authorization was not used in 2021



Purpose of the authorization	Maximum amount ⁽¹⁾ ⁽²⁾ (in euros)	Authorization date and resolution number	Expiry date	Used during 2021
h) Increase in the number of shares to be issued in case of a share capital increase in the context of resolutions (d) to (f) (<i>Greenshoe</i>) with and without PSR	Within the limit of the ceiling applicable to the initial increase	05/20/2020 (28 th)	07/20/2022	This authorization was not used in 2021
i) Share capital increase by issuing shares and/or securities granting access to the share capital in consideration for contributions in kind	€135 million (par value) €3.1 billion (issue amount) 10% of share capital	05/20/2020 (29 th)	07/20/2022	This authorization was not used in 2021
j) Grant of performance shares	1.2% of the share capital	05/20/2021 (18 th)	11/20/2022	1,834,500 performance shares (€14,676,000 par value) were granted to 5,238 beneficiaries by decision of the Board of Directors on 10/06/2021 14,325 shares subject to presence conditions only (€114,600 par value) were granted to 63 beneficiaries by decision of the Board of Directors on 12/01/2021
k) Share capital increase by issuing shares and/or securities granting access to the share capital with cancellation of PSR , reserved for members of Group savings plans	€32 million (par value) ⁽²⁾	05/20/2021 (19 th)	11/20/2022	3,444,930 shares were issued pursuant to this resolution in the context of the 2021 employee savings plan, representing a par value amount of €27,559,440
l) Share capital increase by issuing shares and/or securities granting access to the share capital with cancellation of PSR , reserved for employees of certain non-French subsidiaries	€16 million (par value) ⁽²⁾	05/20/2021 (20 th)	11/20/2022	161,757 shares were issued pursuant to this resolution in the context of the 2021 employee savings plan, representing a par value amount of €1,294,056

(1) Recap of overall limits: a maximum par value amount of €540 million and a maximum issue amount of €9.3 billion for all issues with and without pre-emptive subscription rights; issues performed pursuant to j), k) and l) above are not included in these general limits.

(2) Total share capital increases decided pursuant to k) and l) are subject to a maximum par value amount of €32 million.

(3) Shares purchased in the course of 2021 but prior to the Ordinary Shareholders' Meeting of May 20, 2021 were acquired pursuant to the 20th resolution adopted by the Shareholder's Meeting of May 20, 2020.