

H1 2023 RESULTS

JULY 28, 2023

Capgemini 





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Aiman EZZAT
Chief Executive Officer



CAPGEMINI REPORTS STRONG HALF-YEAR PERFORMANCE



REVENUES

+7.9% cc YoY
€ 11,426m

BOOK-TO-BILL

1.05
1.07 Q2

OPERATING MARGIN

12.4%
+0.2pts YoY

NORMALIZED EPS

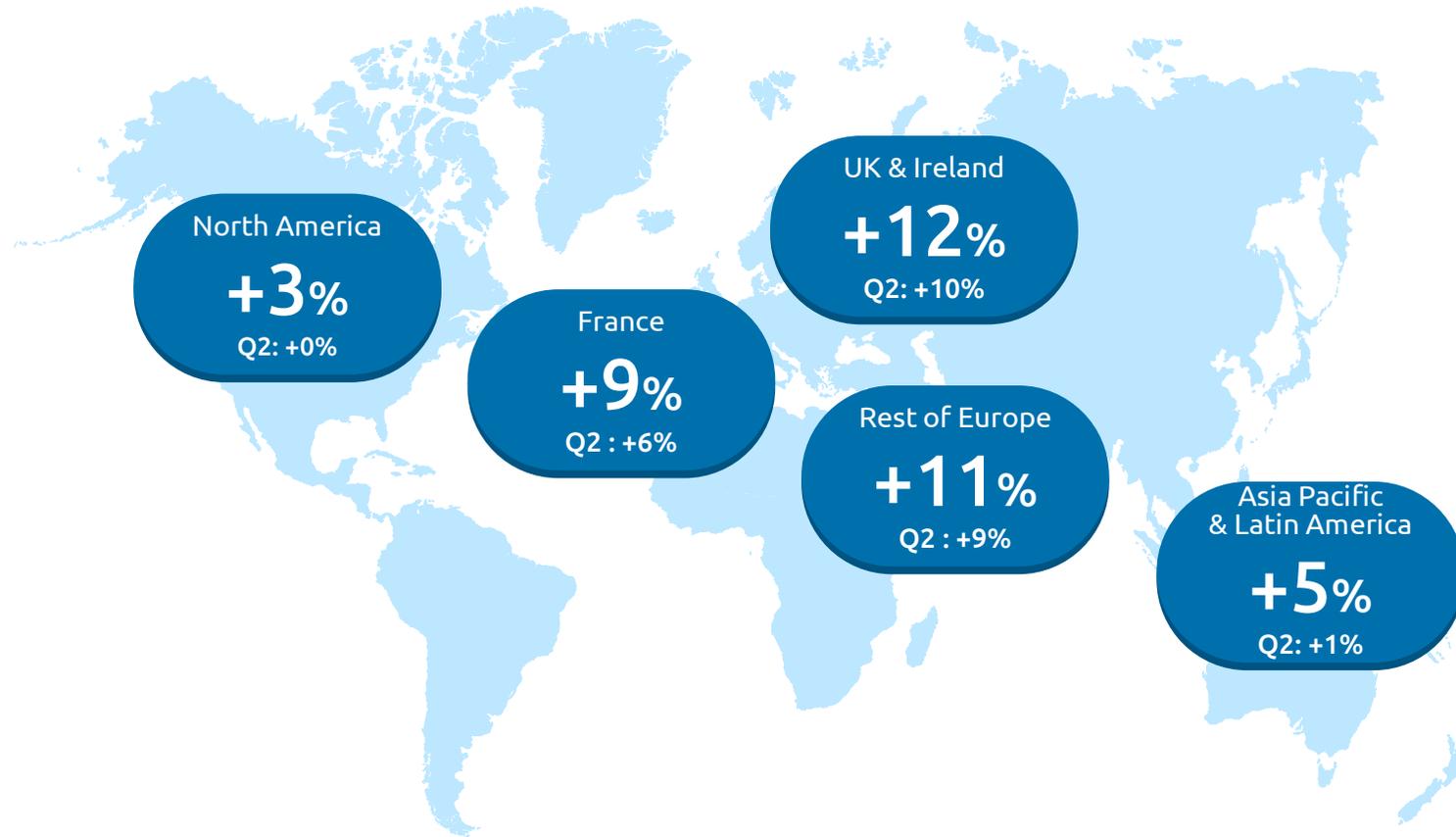
€ 5.80
+15% YoY

ORGANIC FCF

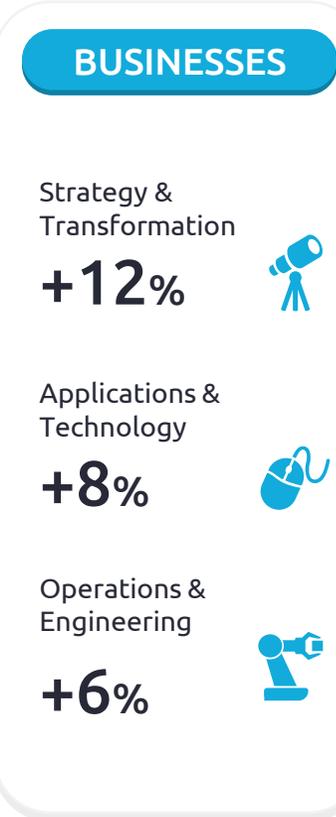
- € 53m



WITH STRONG RESILIENCE IN A MORE CHALLENGING ENVIRONMENT



H1 YoY Constant Currency Revenue Growth
Q2 Constant Currency Revenue Growth





RAMPING UP SIGNIFICANT INVESTMENT IN GENERATIVE AI

DRIVING NEW BUSINESS OUTCOMES THROUGH INDUSTRY SOLUTIONS

GenAI Lab

working with our clients to explore the now and future possibilities of GenAI with a deep industry expertise

BEST-IN-CLASS OFFERINGS

Gen AI strategy

Gen AI for Customer Experience

Gen AI for Software Engineering

Custom Gen AI for Enterprise

STRATEGIC PARTNERSHIPS



ACCELERATING GENERATIVE AI ADOPTION

Pipeline

Hundreds of projects with over 150 in strategy & transformation

ICONIC WINS

Large international Bank: improving customer experience through GenAI, elevating self-service

Global Consumer Goods: Gen AI content creation engine for production to assist marketing teams

Healthcare: GenAI Personal Assistants providing multi-lingual digital human for cancer patient care

Leading Pharma Company: GenAI engine for medical data understanding, search and automated insights

Leading UK Utility Company: GenAI customer pain point and root cause analysis

...

Thought Leadership



READY TO DELIVER DATA & AI PROJECTS AT SCALE

> 30 000

Data & AI talent

expected to double within the next three years

GLOBAL DATA & AI CAMPUS

to train our talent

INDUSTRIALIZED DELIVERY

AI use cases Gallery by Industry and by CxO

Data platform-as-a-code

€ 2 bn investment over the next three years

2023 OUTLOOK



REVENUE GROWTH

+4.0%
to **+7.0%**

at constant exchange rates

Inorganic contribution around 0.5 points at the lower end of the target range and 1.0 point at the upper end

OPERATING MARGIN

13.0%
to **13.2%**

ORGANIC FCF

around
€ 1.8 bn



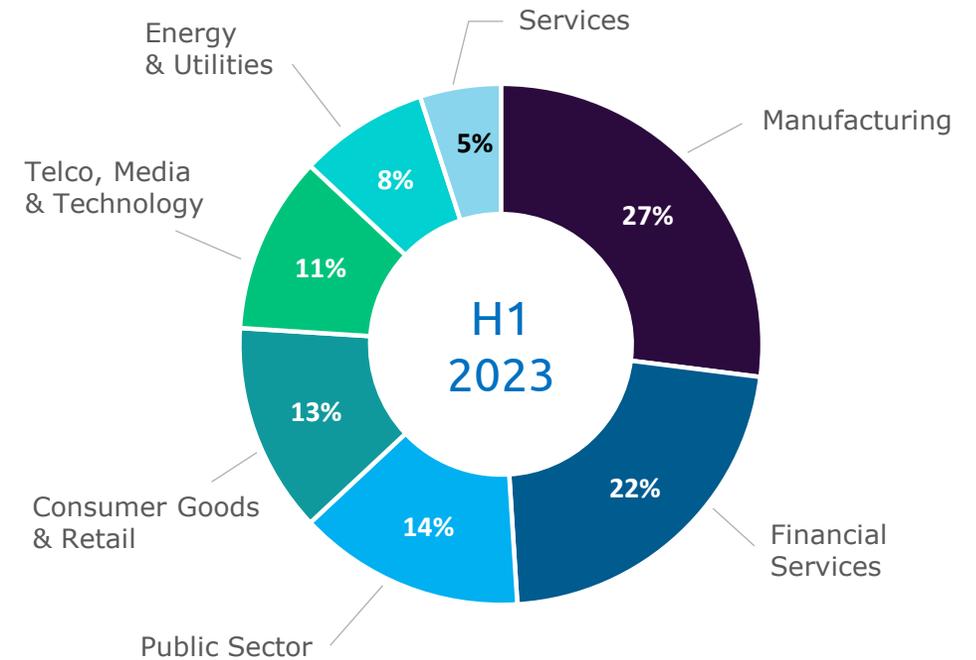
Olivier SEVILLIA
Chief Operating Officer





Q2 & H1 2023 REVENUES BY SECTOR

	Q2 2023	H1 2023
	Year-on-Year	Year-on-Year
	Constant Currency	Constant Currency
Financial Services	+2.9%	+6.0%
Energy & Utilities	+4.4%	+5.1%
Manufacturing	+11.2%	+13.9%
Consumer Goods & Retail	+0.2%	+3.4%
Public Sector	+8.7%	+10.8%
Telco, Media & Technology	-1.3%	+0.9%
Services	+3.9%	+7.1%
TOTAL	+5.2%	+7.9%



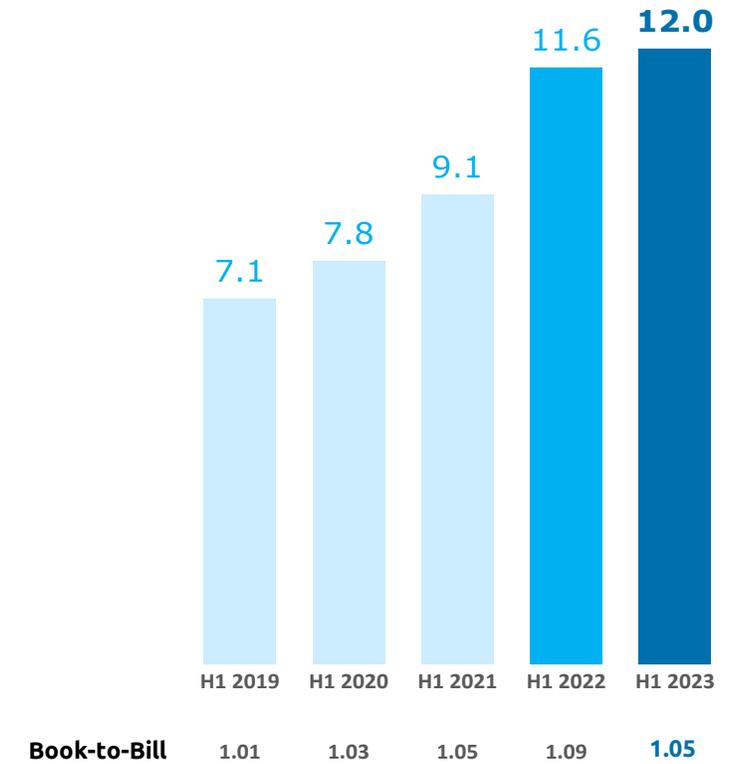
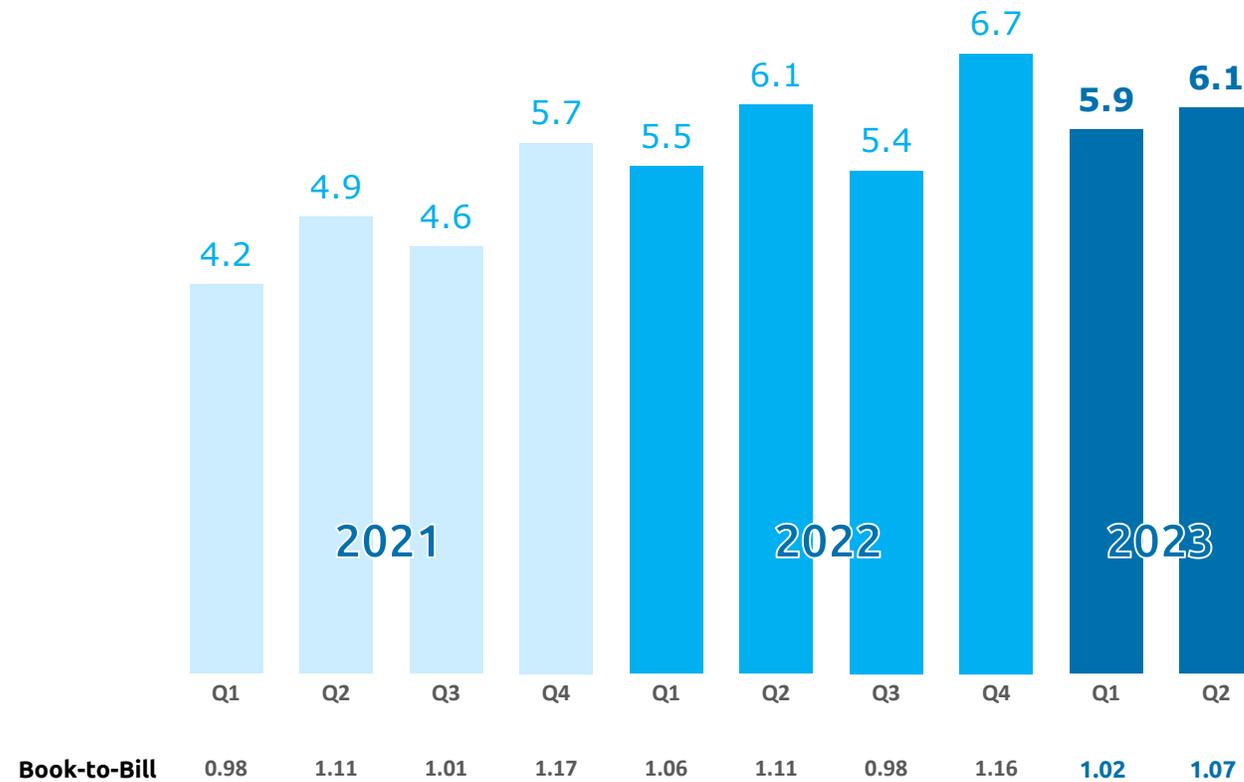


BOOKINGS EVOLUTION

in EUR billion (at reported rates)

QUARTERS

HALF-YEAR





HIGH VALUE-ADDED TRANSFORMATION SOLUTIONS THAT MATCH OUR CLIENT NEEDS

INTELLIGENT INDUSTRY	 enedis Smart Infrastructure for Electricity Distribution	GLOBAL MEDICAL DEVICES Innovative R&D Center set-up	US DEFENSE MANUFACTURER Digital Plant Strategy & Build	TIER-1 TELCO OEM 5G Software Frameworks	CLOUD	DATA & AI
CUSTOMER FIRST	GERMAN PUBLIC INSTITUTION Immersive Customer Experience	GLOBAL ENERGY Post-merger service optimization	Pensioenfonds Detailhandel Self service platform	SPANISH TELCO Customer Analytics	 Royal Mail Transformation to Cloud	BMW GROUP  Data for autonomous driving
ENTERPRISE MANAGEMENT	INTERNATIONAL THEME PARK Global Warehouse Management	 Manpower International F&A Operations	US LIFE INSURANCE Modernize operations to reduce costs	LATAM CONVENIENCE STORE CHAIN IT Operations Transformation	 Hybrid Platform consolidation	 Jeel Elevate innovation with data
SUSTAINABILITY	GLOBAL MEDIA & ENTERTAINMENT Intelligent operation with measurable impact	GLOBAL UNIVERSAL BANK Climate Strategy using Accelerators	 ASCENDANCE <small>FLIGHT TECHNOLOGIES</small> Sustainability by design	CYBER-SECURITY	US DIGITAL BANK & PAYMENT SERVICES Digital & Cloud transformation	GLOBAL TECH Transformative sales with data
					GLOBAL BANK Cyber regulatory compliance	JAPAN MANUFACTURING Cyber Compliance and Certifications



Carole FERRAND
Chief Financial Officer



FINANCIAL OVERVIEW



in EUR millions	H1 2022	H1 2023	Variation	Constant Currency Growth
Revenues	10,688	11,426	+6.9%	+7.9%
Operating expenses	-9,387	-10,013		
Operating margin	1,301	1,413	+9%	
(in % of revenues)	12.2%	12.4%	+0.2pts	
Other operating income and expenses	-233	-262		
Operating profit	1,068	1,151	+8%	
(in % of revenues)	10.0%	10.1%	+0.1pts	
Net financial expense	-71	-22		
Income tax	-327	-313		
Share of profit of associates and non-controlling interests	-3	-7		
Net profit (group share)	667	809	+21%	
(in % of revenues)	6.3%	7.1%	+0.8pts	
Basic EPS in €	3.91	4.70		
Normalized EPS in €	5.03 ⁽¹⁾	5.80		
Organic free cash flow	193	-53	-246	

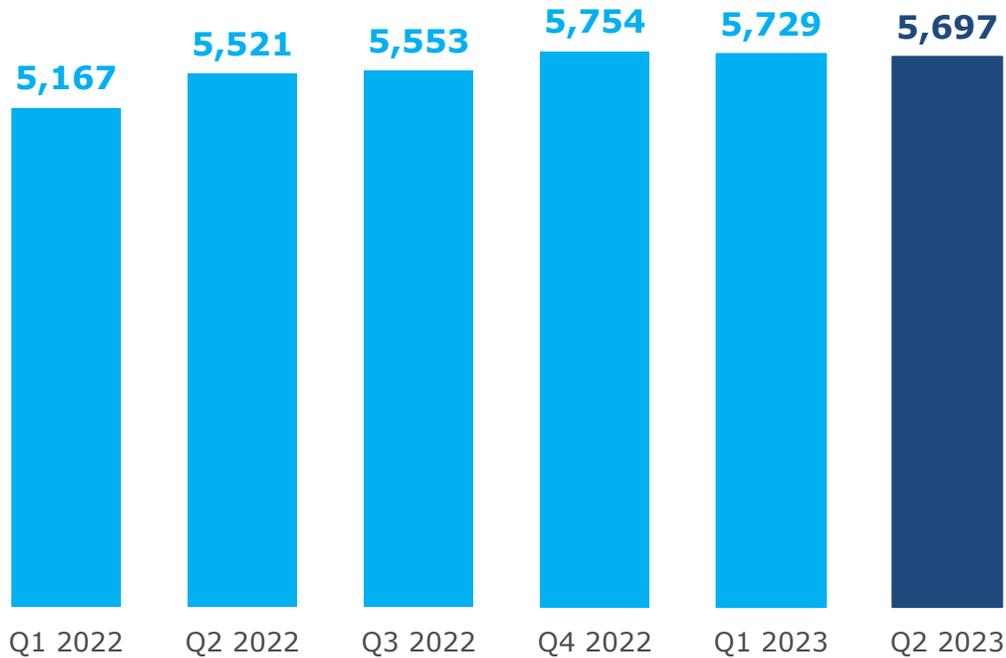
Note: All alternate performance measures (organic growth, constant currency growth, operating margin, free cash flow, normalized EPS and net debt) are defined in Appendix

(1) Excluding tax expenses of €29 million in H1 2022, related to the impact of the US tax reform



QUARTERLY REVENUE GROWTH

Revenues in EUR millions



Constant currency growth YOY (in %)



Constant currency growth

Q2: +5.2% YoY

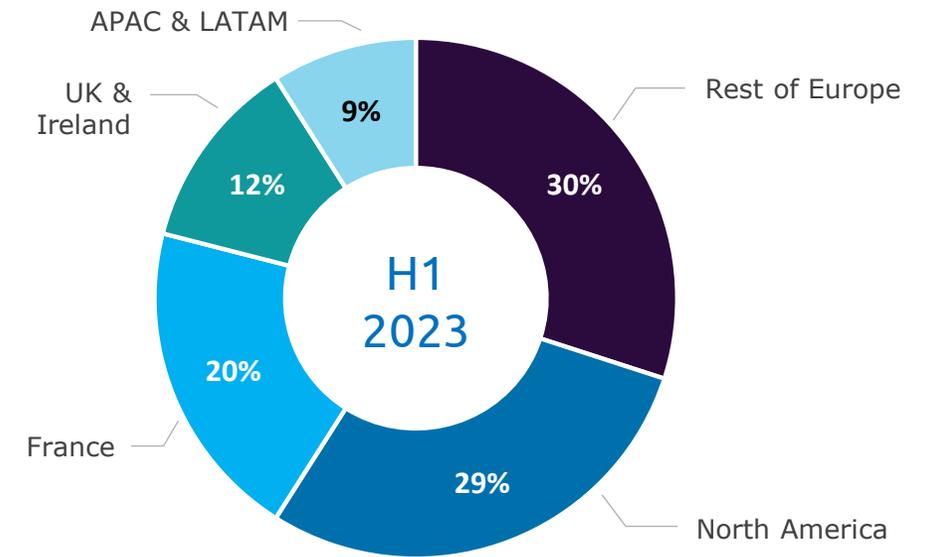
H1: +7.9% YoY

	Q1 2023	Q2 2023	H1 2023
	Year-on-Year		
Organic	+10.1%	+ 4.7%	+ 7.3%
Group scope	+0.6pts	+0.5pts	+0.6pts
Constant Currency	+10.7%	+ 5.2%	+ 7.9%
Currencies	+0.2pts	-2.0pts	-1.0pt
Reported	+10.9%	+ 3.2%	+ 6.9%



Q2 & H1 2023 REVENUES BY REGION

	Q2 2023	H1 2022	H1 2023	Variation	
	Year-on-Year	Revenues		Year-on-Year	
	Constant Currency	(in €m)	(in €m)	Reported	Constant Currency
North America	+0.0%	3,170	3,288	+3.7%	+3.0%
UK & Ireland	+10.2%	1,287	1,386	+7.7%	+12.0%
France	+6.2%	2,113	2,308	+9.2%	+9.2%
Rest of Europe	+9.0%	3,161	3,472	+9.8%	+11.4%
APAC & LATAM	+1.4%	957	972	+1.6%	+4.8%
TOTAL	+5.2%	10,688	11,426	+6.9%	+7.9%

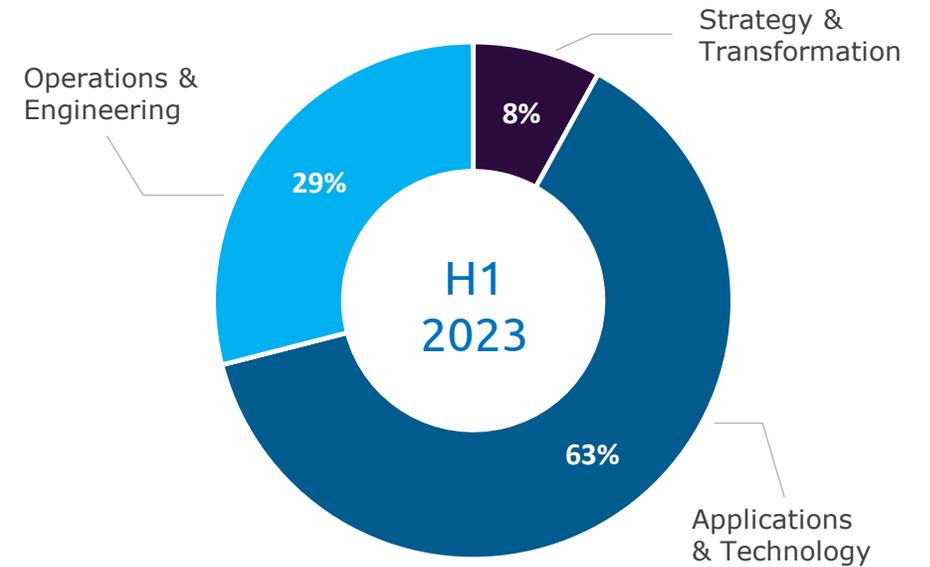




Q2 & H1 2023 REVENUES BY BUSINESS

Total Revenues

	Q2 2023	H1 2023
	Year-on-Year	Year-on-Year
	Constant Currency	Constant Currency
Strategy & Transformation	+9.1%	+12.2%
Applications & Technology	+5.6%	+8.1%
Operations & Engineering	+3.2%	+6.1%

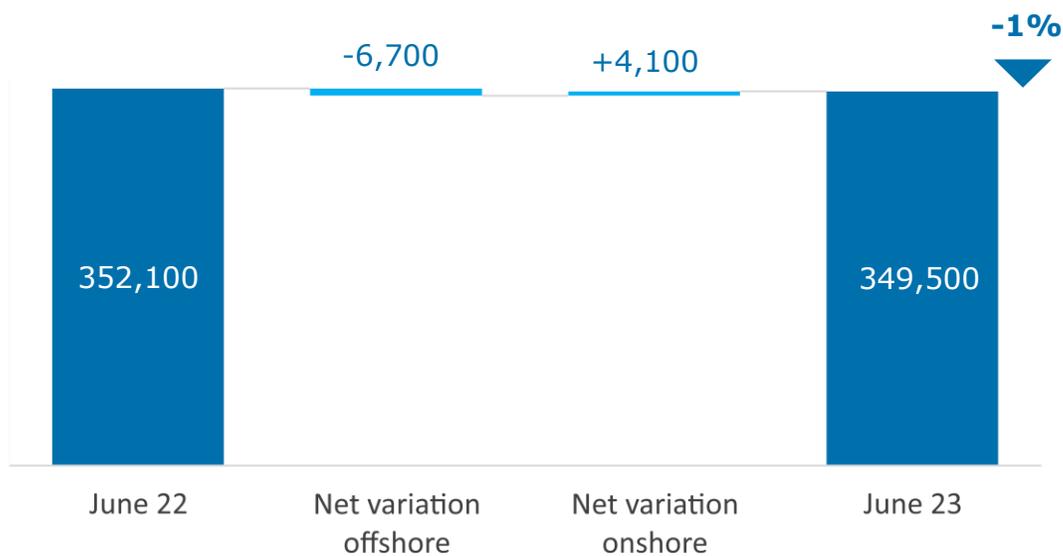


Reminder: since Jan 1st, 2019, activity trends by business are calculated based on Total Revenues, i.e. before elimination of inter-business billing (see definitions in the Appendix section)

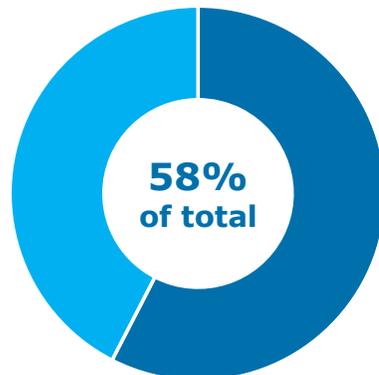


HEADCOUNT EVOLUTION

Headcount Evolution



Workforce in global production centers



Attrition

Attrition	June 2022 LTM	June 2023 LTM	Variation
Strategy & Transformation	22.8%	18.2%	-4.6pts
Applications & Technology	27.5%	19.5%	-8.0pts
Operations & Engineering	26.7%	23.3%	-3.4pts
TOTAL	27.0%	20.9%	-6.1pts



OPERATING MARGIN BY REGIONS

	H1 2022			H1 2023		
	Revenues	Operating Margin		Revenues	Operating Margin	
		(in €m)	(in €m)		(%)	(in €m)
North America	3,170	490	15.5%	3,288	500	15.2%
UK & Ireland	1,287	237	18.4%	1,386	255	18.4%
France	2,113	226	10.7%	2,308	257	11.1%
Rest of Europe	3,161	311	9.8%	3,472	365	10.5%
APAC & LATAM	957	93	9.7%	972	99	10.2%
Not allocated		-56			-63	
TOTAL	10,688	1,301	12.2%	11,426	1,413	12.4%

OPERATING MARGIN ANALYSIS



in EUR millions	H1 2022	H1 2023
Revenues	10,688	11,426
Cost of services rendered	-7,895	-8,438
in % of revenues	-73.8%	-73.8%
Gross margin	2,793	2,988
in % of revenues	26.2%	26.2%
Selling expenses	-727	-803
in % of revenues	-6.8%	-7.0%
General & Administrative expenses	-765	-772
in % of revenues	-7.2%	-6.8%
Operating Margin	1,301	1,413
in % of revenues	12.2%	12.4%



NET FINANCIAL EXPENSE AND INCOME TAX

in EUR millions	H1 2022	H1 2023
Interest on bonds	-64	-63
Other interest income and expense	18	73
Net interest expense	-46	10
Other financial income & expenses	-25	-32
Net financial expense	-71	-22

in EUR millions	H1 2022	H1 2023
Income tax	-327	-313
Effective tax rate	29.9%⁽¹⁾	27.8%

(1) Excluding tax expenses of €29 million in H1 2022, related to the impact of the US tax reform.

NET PROFIT ANALYSIS



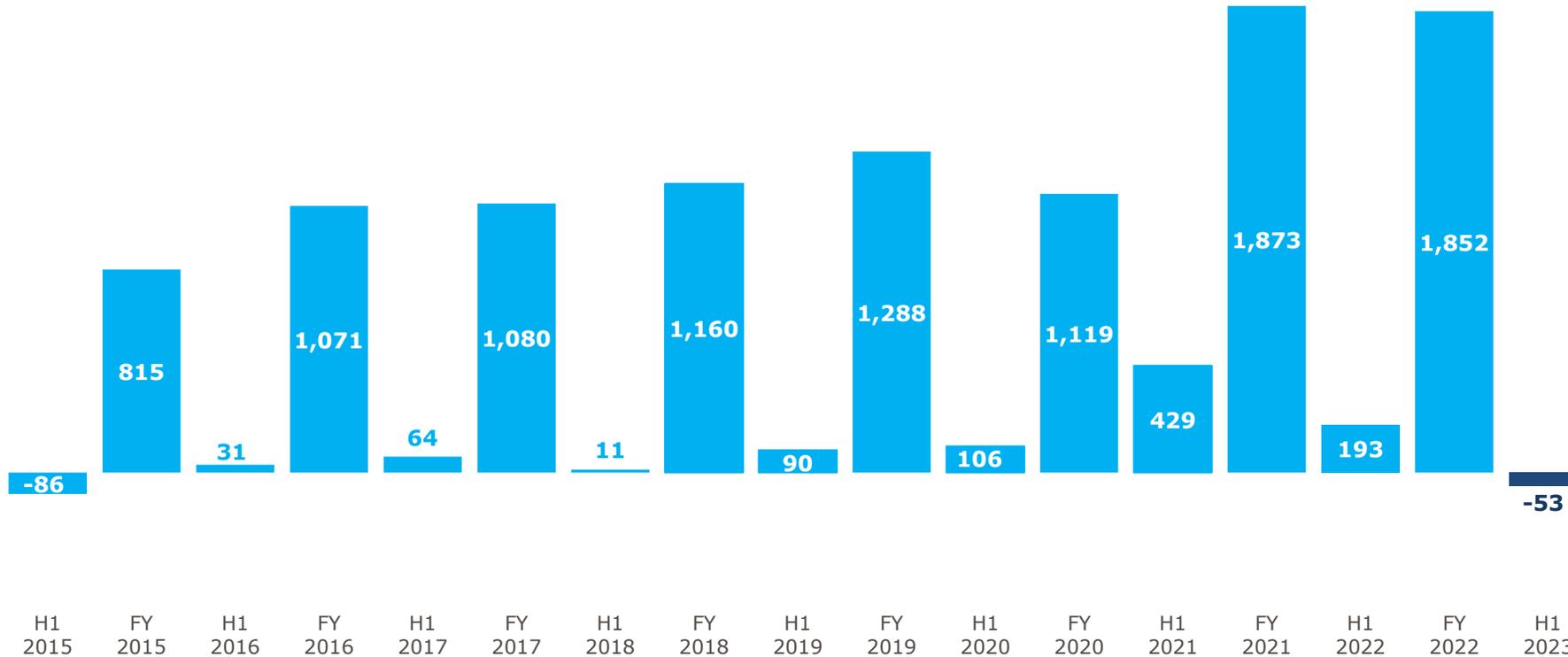
in EUR millions	H1 2022	H1 2023
Operating margin	1,301	1,413
Other operating income and expenses	-233	-262
<i>of which</i>		
<i>_ Restructuring costs</i>	<i>-24</i>	<i>-68</i>
<i>_ Amortization of intangible assets acquired through business combinations</i>	<i>-68</i>	<i>-63</i>
<i>_ Acquisition and integration costs</i>	<i>-43</i>	<i>-29</i>
<i>_ Expenses relating to share grants</i>	<i>-86</i>	<i>-106</i>
<i>_ Other costs</i>	<i>-12</i>	<i>4</i>
Operating profit	1,068	1,151
Net financial expense	-71	-22
Income tax expense	-327	-313
Non-controlling interests	-1	-3
Share of profit of associates	-2	-4
Net profit (Group share)	667	809
Average number of shares	170,561,706	171,947,414
Basic EPS - in €	3.91	4.70
Normalized EPS (non diluted) - in €	5.03 ⁽¹⁾	5.80

(1) Excluding tax expenses of €29 million in H1 2022, related to the impact of the US tax reform



ORGANIC FREE CASH FLOW GENERATION

in EUR millions



Net debt
€3.2bn as at June 30, 2023
vs. **€2.6bn** as at Dec 31, 2022

Q&A



Aiman EZZAT
Chief Executive Officer

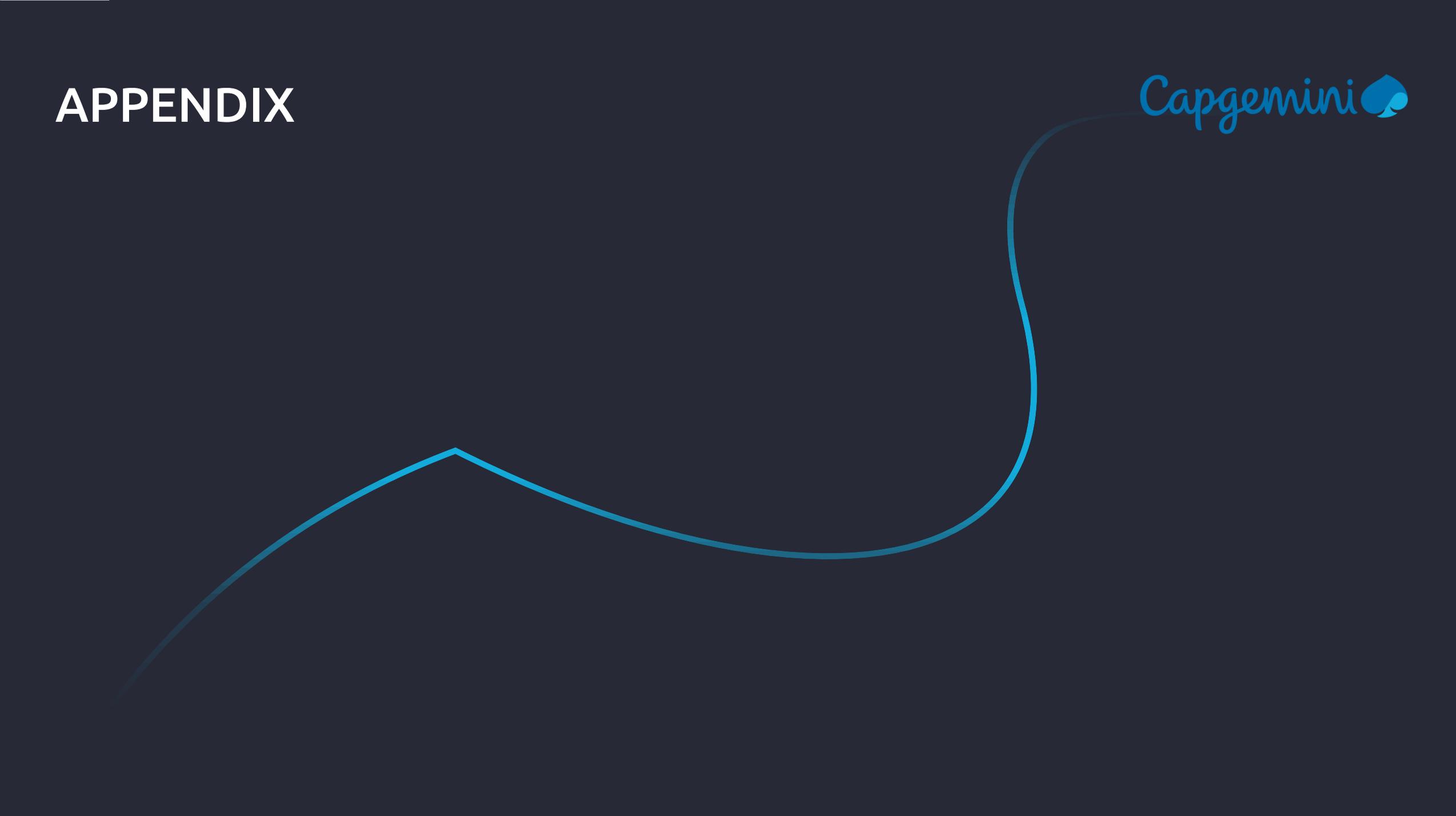


Olivier SEVILLIA
Chief Operating Officer



Carole FERRAND
Chief Financial Officer

APPENDIX





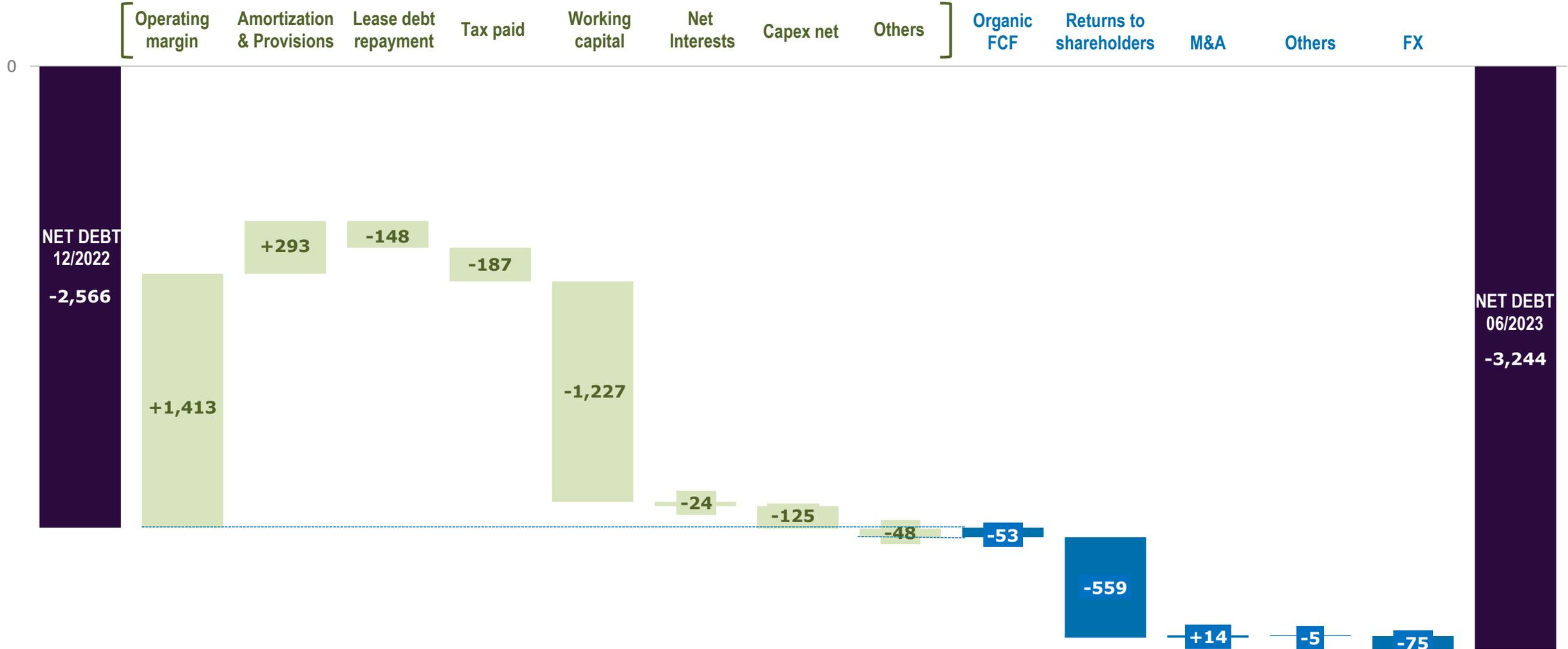
ALTERNATE PERFORMANCE MEASURES

- **Organic growth**, or like-for-like growth, in revenues is the growth rate calculated at constant Group scope and exchange rates. The Group scope and exchange rates used are those for the published period. Exchange rates for the published period are also used to calculate **growth at constant exchange rates**.
- When determining activity trends by business and in accordance with internal operating performance measures, growth at constant exchange rates is calculated based on **Total revenues**, i.e. before elimination of inter-business billing. The Group considers this to be more representative of activity levels by business. As its business evolves, an increasing number of contracts require the combination of different business lines' expertise, leading to an increase in inter-business flows.
- **Operating margin** is one of the Group's key performance indicators. It is equal to revenues less operating expenses. It is calculated before "Other operating income and expenses" which include amortization of intangible assets recognized in business combinations, the charge resulting from the deferred recognition of the fair value of shares granted to employees (including social security contributions and employer contributions), and non-recurring revenues and expenses, notably impairment of goodwill, negative goodwill, capital gains or losses on disposals of consolidated companies or businesses, restructuring costs incurred under a detailed formal plan approved by the Group's management, acquisition costs, costs of integrating companies acquired by the Group including earn-outs comprising conditions of presence, and the effects of curtailments, settlements and transfers of defined benefit pension plans.
- **Normalized earnings per share** are calculated by dividing normalized profit or loss attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the period, excluding treasury shares. Normalized net profit or loss is equal to profit for the period attributable to owners of the Company corrected for the impact of items recognized in other operating income and expense, net of tax calculated using the effective tax rate.
- **Organic free cash flow** is calculated based on items in the Statement of Cash Flows and is equal to cash flow from operations less acquisitions of property, plant, equipment and intangible assets (net of disposals), lease liability repayments and adjusted for flows relating to the net interest cost.
- **Net debt** or **net cash** comprises (i) cash and cash equivalents, as presented in the Consolidated Statement of Cash Flows (consisting of short-term investments and cash at bank) less bank overdrafts, and also including (ii) cash management assets (assets presented separately in the Consolidated Statement of Financial Position due to their characteristics), less (iii) short- and long-term borrowings. Account is also taken of (iv) the impact of hedging instruments when these relate to borrowings, intercompany loans and own shares.



NET CASH EVOLUTION

in EUR millions



Previous Year														
-3,224	+1,301	+276	-157	-104	-827	-74	-145	-77	+193	-926	-34	-135	+32	-4,094



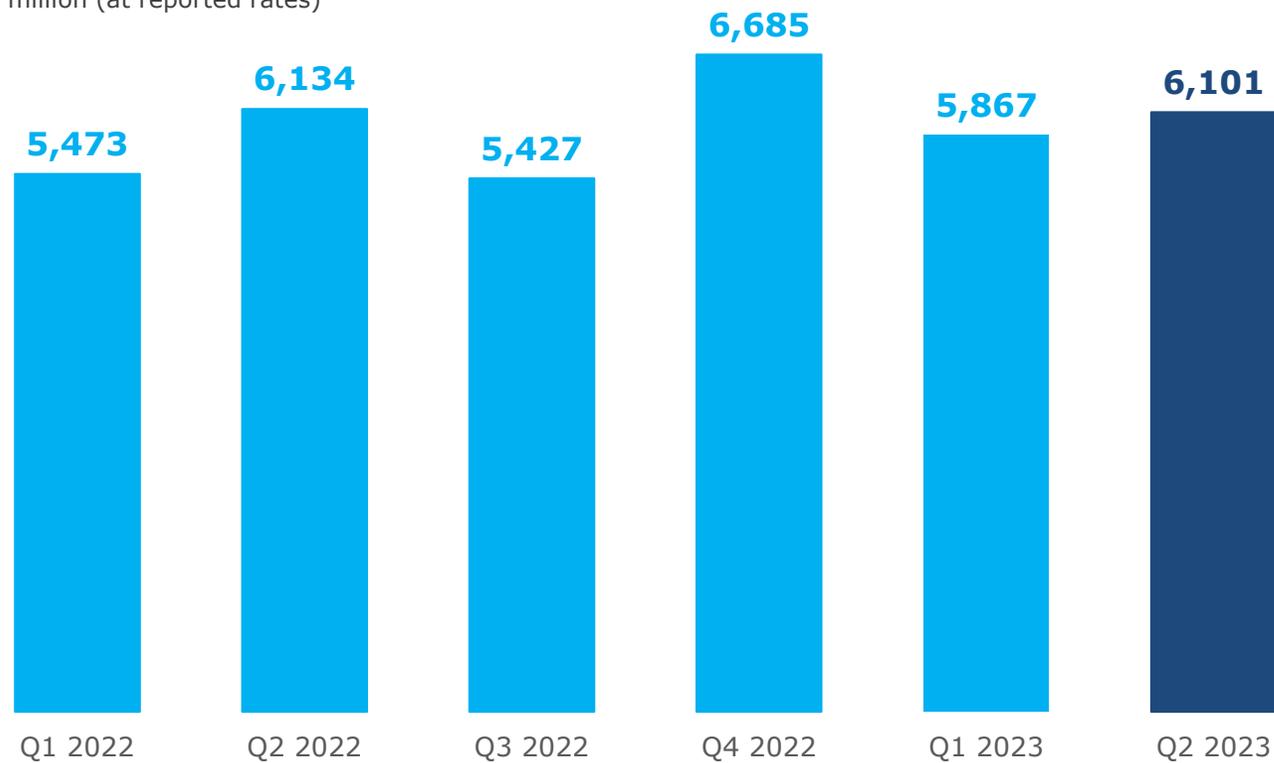
NET CASH EVOLUTION

in EUR millions	H1 2022	H1 2023
Profit for the period	668	812
Depreciation, amortization and impairment of fixed assets and right-of-use	356	345
Change in provisions	-18	-20
Losses on disposals of assets and others	13	17
Net finance costs	46	-10
Income tax expense / (income)	327	313
Other non-cash items	108	201
Cash flows from operations before net finance costs and income tax	1,500	1,658
Income tax paid	-104	-187
Change in restructuring debt	-3	-6
Changes in operating working capital	-824	-1,221
Operating cash flows (A)	569	244
Capital expenditure (net of proceeds) (B)	-145	-125
Cash outflows on business combinations (net of cash & cash equivalents acquired)	-34	14
Increase in share capital	0	0
Dividends paid	-409	-559
Net payments relating to Capgemini SE shares transactions	-515	9
Change in debt	-137	-14
Interest paid & received (C)	-74	-24
Repayment of lease debt (D)	-157	-148
Translation & other	32	-75
Change in net debt	-870	-678
Opening Net Cash / (Debt)	-3,224	-2,566
Closing Net Cash / (Debt)	-4,094	-3,244
Organic Free Cash Flow (A) + (B) + (C) + (D)	193	-53

BOOKINGS EVOLUTION



in EUR million (at reported rates)



Constant currency growth YOY (in %)





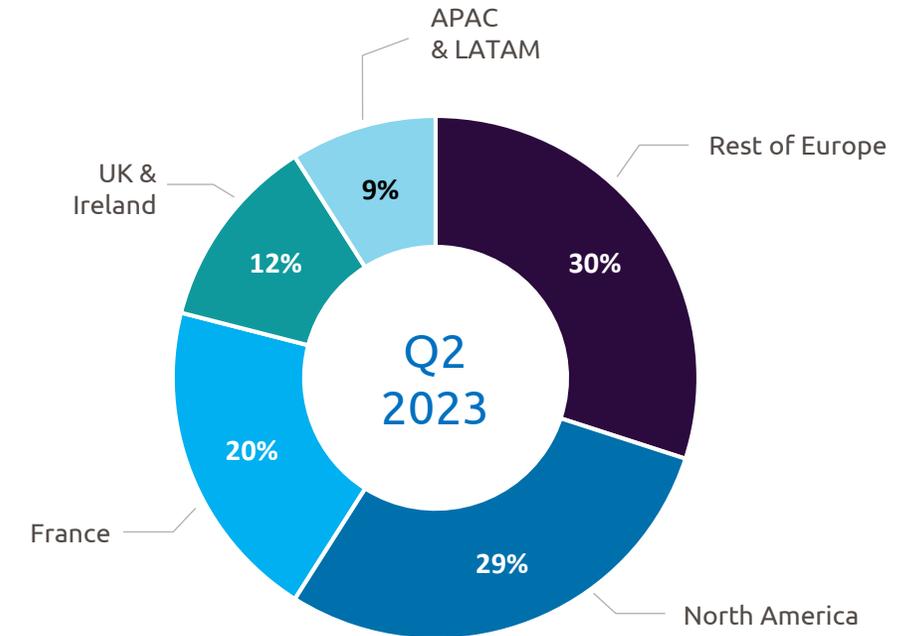
REVENUE QUARTERLY EVOLUTION

	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023
Revenues (in €m)	5,167	5,521	5,553	5,754	5,729	5,697
Year-on-Year organic growth	+16.3%	+18.1%	+14.3%	+12.8%	+10.1%	+4.7%
Year-on-Year CC growth	+17.7%	+19.3%	+15.7%	+14.0%	+10.7%	+5.2%
Year-on-Year CC growth by Region						
North America	+16.8%	+16.7%	+14.7%	+12.3%	+6.1%	+0.0%
UK & Ireland	+21.3%	+24.1%	+17.2%	+15.3%	+13.9%	+10.2%
France	+11.1%	+14.5%	+12.7%	+11.9%	+12.4%	+6.2%
Rest of Europe	+16.0%	+17.8%	+15.5%	+15.2%	+13.8%	+9.0%
APAC & LATAM	+42.6%	+40.7%	+24.1%	+19.6%	+8.4%	+1.4%
Year-on-Year CC growth by Sector						
Financial Services	+12.1%	+16.6%	+14.9%	+9.9%	+9.4%	+2.9%
Energy & Utilities	+6.1%	+8.6%	+7.3%	+6.3%	+5.9%	+4.4%
Manufacturing	+21.1%	+23.3%	+21.3%	+19.9%	+16.8%	+11.2%
Consumer Goods & Retail	+24.8%	+23.1%	+14.5%	+13.7%	+6.8%	+0.2%
Public Sector	+22.7%	+21.9%	+15.6%	+15.4%	+13.1%	+8.7%
Telco, Media & Technology	+15.6%	+11.5%	+11.9%	+9.6%	+3.1%	-1.3%
Services	+20.4%	+32.5%	+18.0%	+20.8%	+10.7%	+3.9%
Year-on-Year CC growth by Business						
Strategy & Transformation	+32.1%	+27.5%	+28.5%	+25.4%	+15.6%	+9.1%
Applications & Technology	+20.4%	+21.7%	+15.9%	+14.4%	+10.7%	+5.6%
Operations & Engineering	+12.7%	+13.9%	+13.8%	+13.0%	+9.2%	+3.2%
Year-on-Year reported growth	+21.0%	+24.4%	+22.0%	+17.5%	+10.9%	+3.2%



Q2 2023 REVENUES BY REGIONS

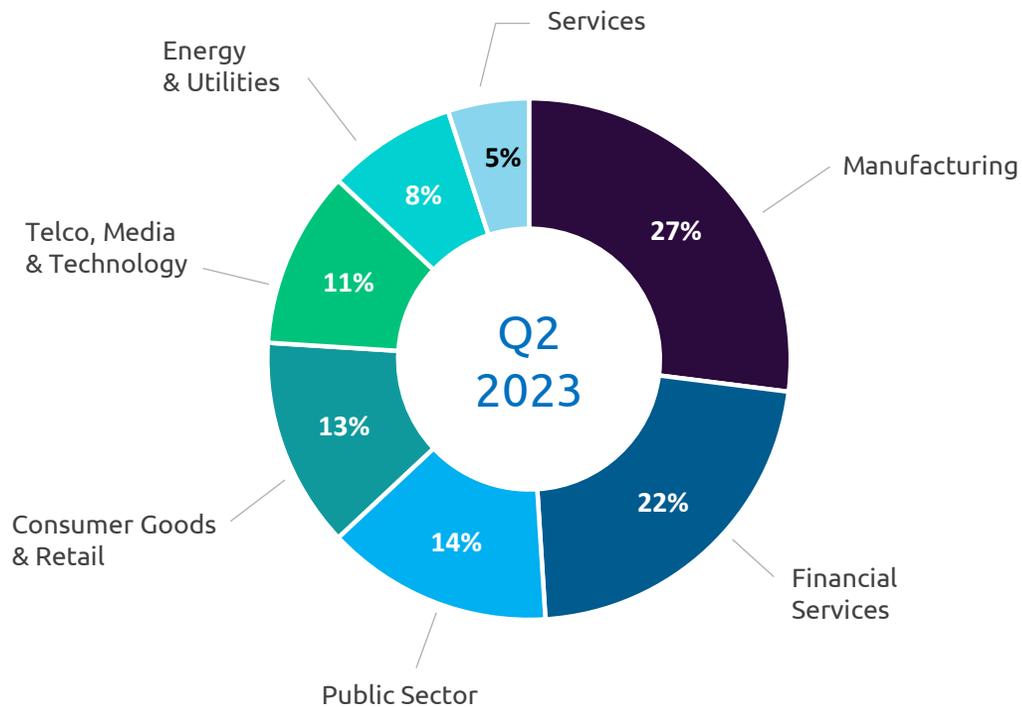
	Q2 2022	Q2 2023	Variation	
	Revenues		Year-on-Year	
	(in €m)	(in €m)	Reported	Constant Currency
North America	1,661	1,625	-2.2%	+0.0%
UK & Ireland	652	700	+7.4%	+10.2%
France	1,078	1,145	+6.1%	+6.2%
Rest of Europe	1,615	1,733	+7.3%	+9.0%
APAC & LATAM	515	494	-4.0%	+1.4%
TOTAL	5,521	5,697	+3.2%	+5.2%



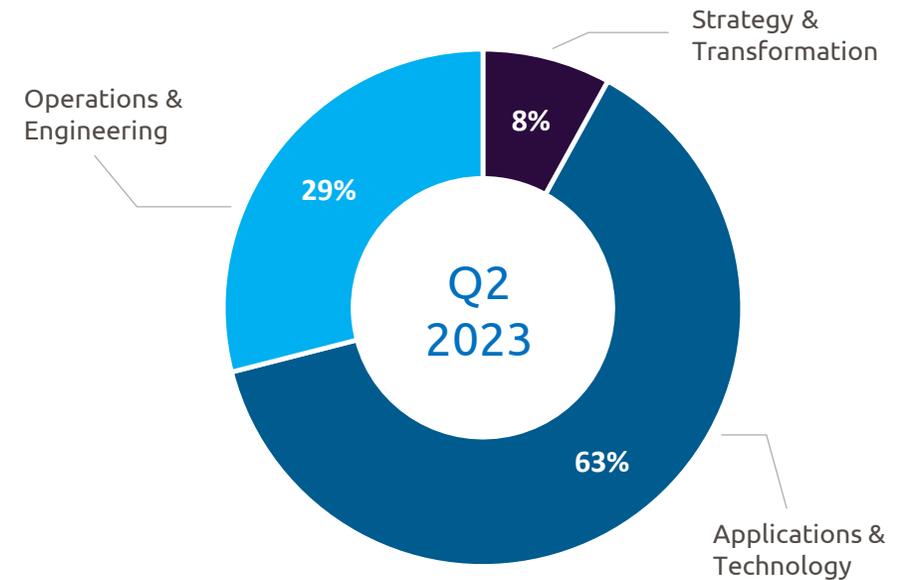


Q2 2023 REVENUE MIX BY SECTOR / BUSINESS

Revenues By Sector (in % of Group Revenues)



Revenues By Business (in % of Total Revenues)



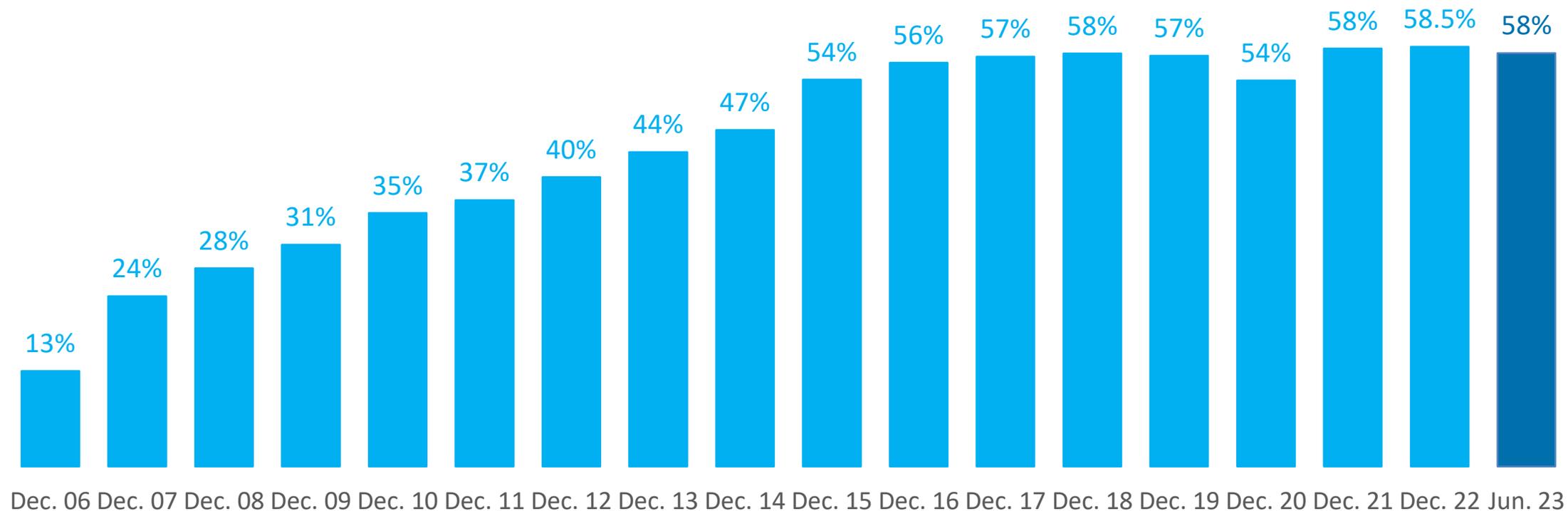


OPERATING MARGIN – ANALYSIS BY TYPE OF COSTS

in EUR millions	H1 2022	H1 2023
Revenues	10,688	11,426
Personnel costs	-7,420	-7,969
in % of revenues	-69.4%	-69.7%
Purchases and subcontracting expenses	-1,444	-1,446
in % of revenues	-13.5%	-12.7%
Travel expenses	-109	-161
in % of revenues	-1.0%	-1.4%
Rent, facilities and local taxes	-98	-106
in % of revenues	-0.9%	-0.9%
Depreciation, amortization, provisions and proceeds from asset disposal	-316	-331
in % of revenues	-3.0%	-2.9%
Total operating expenses	-9,387	-10,013
in % of revenues	-87.8%	-87.6%
Operating margin	1,301	1,413
in % of revenues	12.2%	12.4%



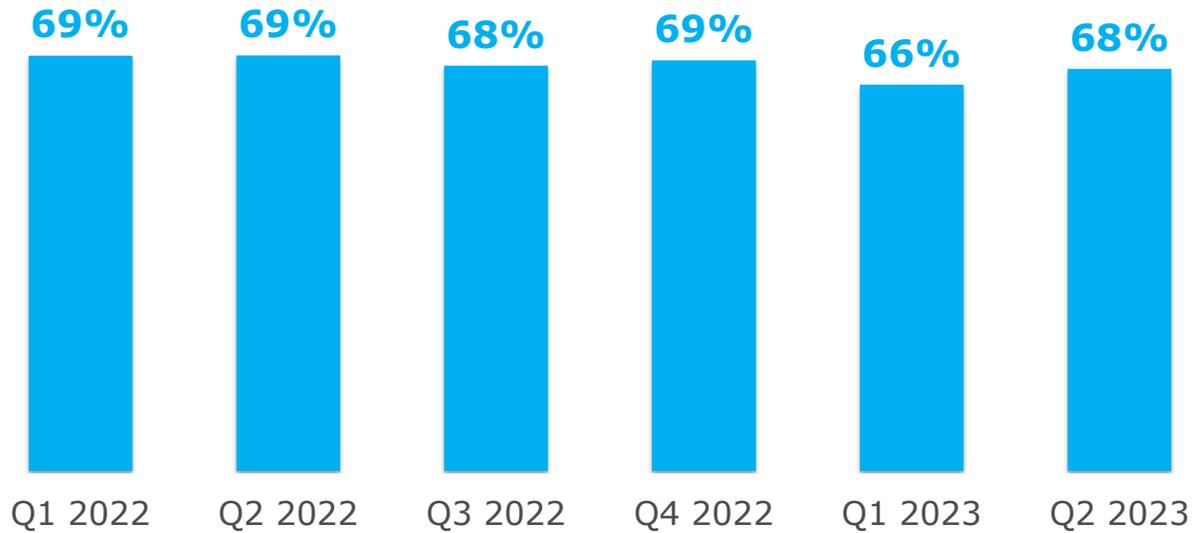
OFFSHORE LEVERAGE EVOLUTION



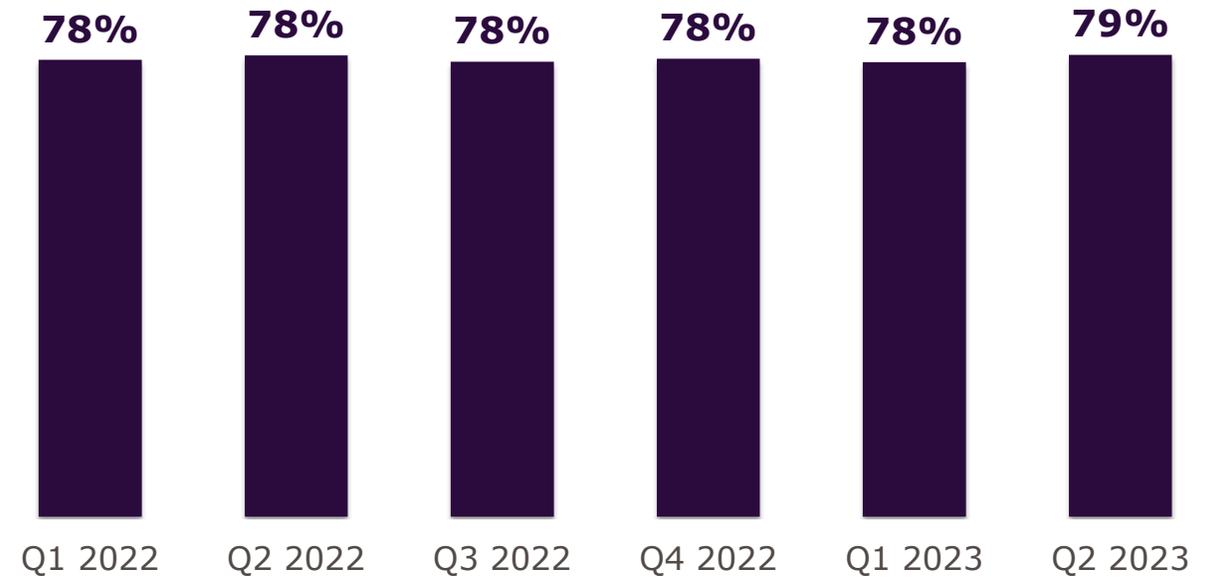


UTILIZATION RATES EVOLUTION

Strategy & Transformation



Applications & Technology*



* 2022 restated for comparison purposes

BALANCE SHEET



ASSETS			
in EUR millions	June 30, 2022	Dec. 31, 2022	June 30, 2023
Goodwill	11,087	11,090	10,955
Intangible assets	969	906	866
Property, plant & equipment	913	876	835
Lease right-of-use assets	771	721	833
Deferred taxes	834	708	657
Other non-current assets	931	836	813
Total non-current assets	15,505	15,137	14,959
Contract costs	121	140	139
Contract assets	2,246	1,784	2,491
Trade receivables	2,846	3,329	3,001
Current tax receivables	285	106	286
Other current assets	845	795	905
Cash management assets	415	386	575
Cash and cash equivalents	2,403	3,802	3,195
Total current assets	9,161	10,342	10,592
Total Assets	24,666	25,479	25,551

- (1) attributable to owners of the company
(2) and other post-employment benefits

EQUITY & LIABILITIES			
in EUR millions	June 30, 2022	Dec. 31, 2022	June 30, 2023
Equity ⁽¹⁾	8,938	9,727	10,063
Non-controlling interests	15	16	17
Total equity	8,953	9,743	10,080
Long-term borrowings	6,649	5,655	5,663
Deferred taxes	347	308	308
Provisions for pensions ⁽²⁾	513	365	360
Non-current provisions	338	339	340
Non-current lease liabilities	577	533	641
Other non-current liabilities	520	471	388
Total non-current liabilities	8,944	7,671	7,700
Short-term borrowings and bank overdrafts	200	1,102	1,339
Accounts and notes payable	4,231	4,749	4,314
Contract liabilities	1,357	1,470	1,252
Current provisions	123	103	107
Current tax liabilities	310	68	315
Current lease liabilities	265	257	258
Other current payables	283	316	186
Total current liabilities	6,769	8,065	7,771
Total Equity & Liabilities	24,666	25,479	25,551

CASH FLOW STATEMENT



in EUR millions	H1 2022	H1 2023
Profit for the period attributable to owners of the Company	668	812
Depreciation, amortization and impairment of fixed assets and Lease right-of-use assets	356	345
Change in provisions	-18	-20
Losses on disposals of assets and other	13	17
Expenses relating to share grants	80	93
Net finance costs	46	-10
Income tax (income) expense	327	313
Unrealized (gains) losses on changes in fair value and other financial items	28	108
Cash flows from operations before net finance costs and income tax (A)	1,500	1,658
Income tax paid (B)	-104	-187
Change in trade receivables, contract assets net of liabilities and contract costs	-570	-603
Change in accounts and notes payable	62	-160
Change in other receivables/payables	-319	-464
Change in operating working capital (C)	-827	-1,227
NET CASH FROM (USED IN) OPERATING ACTIVITIES (D=A+B+C)	569	244
Acquisitions of property, plant and equipment and intangible assets	-146	-127
Proceeds from disposals of property, plant and equipment and intangible assets	1	2
Acquisitions of property, plant and equipment and intangible assets, net of disposals	-145	-125
Cash (outflows) inflows on business combinations net of cash and cash equivalents acquired	-34	14
Cash outflows in respect of cash management assets	-24	-195
Other cash outflows, net	-78	-16
Cash outflows from investing activities	-136	-197
NET CASH USED IN INVESTING ACTIVITIES (E)	-281	-322
Dividends paid	-409	-559
Net payments relating to transactions in Capgemini SE shares	-515	9
Proceeds from borrowings	266	656
Repayments of borrowings	-170	-390
Repayment of lease liabilities	-157	-148
Interest paid	-92	-113
Interest received	18	89
NET CASH FROM (USED IN) FINANCING ACTIVITIES (F)	-1,059	-456
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS (G=D+E+F)	-771	-534
Effect of exchange rate movements on cash and cash equivalents (H)	25	-70
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD (I)	3,119	3,795
CASH AND CASH EQUIVALENTS AT END OF PERIOD (G+H+I)	2,373	3,191



COMPREHENSIVE INCOME & CHANGE IN EQUITY

in EUR millions	H1 2022	H1 2023
Actuarial gains and losses on defined benefit pension plans, net of tax (1)	247	-5
Remeasurement of hedging derivatives and net investment, net of tax (2)	-18	89
Translation adjustments (2)	423	-102
OTHER ITEMS OF COMPREHENSIVE INCOME	652	-18
Profit for the period (reminder)	668	812
Total comprehensive income for the period	1,320	794
Attributable to:		
Owners of the Company	1,319	791
Non-controlling interests	1	3

(1) Other items from the comprehensive income that will not be included in the profit & loss account

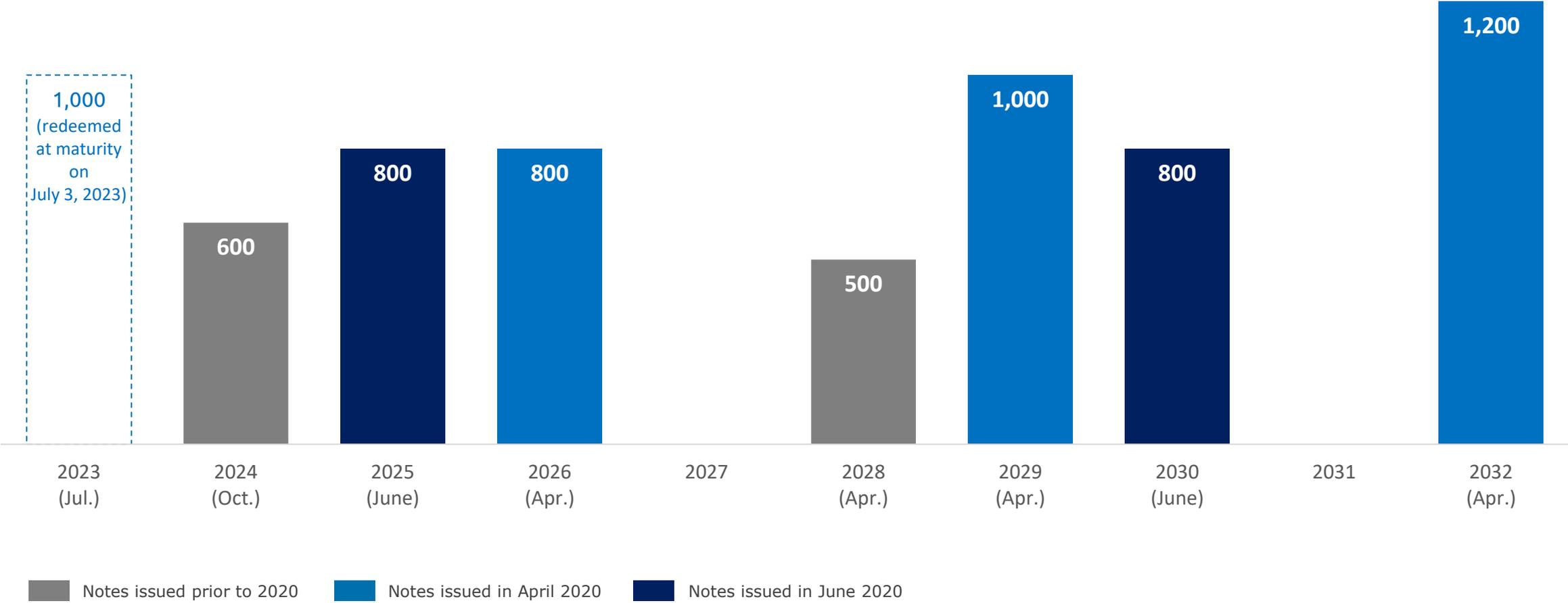
(2) Other items from the comprehensive income that could be included in the profit & loss account

in EUR millions	Number of shares	Share capital	Additional paid-in capital	Treasury shares	Consolidated retained earnings and other reserves	Total income and expense recognized in equity		Equity (attributable to owners of the Company)	Non-controlling interests	Total equity
						Translation adjustments	Other			
At January 1, 2023	173,582,113	1,389	3,706	-288	5,350	-8	-422	9,727	16	9,743
Dividends paid out for 2022					-559			-559		-559
Incentive instruments and employee share ownership				1	92			93		93
Elimination of treasury shares				8	1			9		9
Transactions with minority shareholders and others					2			2	-2	0
Transactions with shareholders				9	-464			-455	-2	-457
Income and expense recognized in equity						-102	84	-18	0	-18
Profit for the period					809			809	3	812
At June 30, 2023	173,582,113	1,389	3,706	-279	5,695	-110	-338	10,063	17	10,080

BOND DEBT MATURITY PROFILE



in EUR millions



About Capgemini

Capgemini is a global leader in partnering with companies to transform and manage their business by harnessing the power of technology. The Group is guided everyday by its purpose of unleashing human energy through technology for an inclusive and sustainable future. It is a responsible and diverse organization of nearly 350,000 team members in more than 50 countries. With its strong 55-year heritage and deep industry expertise, Capgemini is trusted by its clients to address the entire breadth of their business needs, from strategy and design to operations, fuelled by the fast evolving and innovative world of cloud, data, AI, connectivity, software, digital engineering and platforms. The Group reported in 2022 global revenues of €22 billion.

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