

H1 2025 Results

July 30, 2025

Disclaimer



This presentation may contain forward-looking statements. Such statements may include projections, estimates, assumptions, statements regarding plans, objectives, intentions and/or expectations with respect to future financial results, events, operations and services and product development, as well as statements, regarding future performance or events. Forward-looking statements are generally identified by the words “expects”, “anticipates”, “believes”, “intends”, “estimates”, “plans”, “projects”, “may”, “would”, “should” or the negatives of these terms and similar expressions. Although Capgemini’s management currently believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking statements are subject to various risks and uncertainties (including without limitation risks identified in Capgemini’s Universal Registration Document available on Capgemini’s website), because they relate to future events and depend on future circumstances that may or may not occur and may be different from those anticipated, many of which are difficult to predict and generally beyond the control of Capgemini. Actual results and developments may differ materially from those expressed in, implied by or projected by forward-looking statements. Forward-looking statements are not intended to and do not give any assurances or comfort as to future events or results. Other than as required by applicable law, Capgemini does not undertake any obligation to update or revise any forward-looking statement.

This presentation does not contain or constitute an offer of securities for sale or an invitation or inducement to invest in securities in France, the United States or any other jurisdiction.



Aiman EZZAT

Chief Executive Officer

Capgemini 



Good resilience in a challenging environment

REVENUES

+0.2% cc YoY
€ 11,107m

BOOKINGS

€ 11,993m
€ 6,109m Q2

BOOK-TO-BILL

1.08
1.10 Q2

OPERATING MARGIN

12.4%
€ 1,377m

NORMALIZED EPS

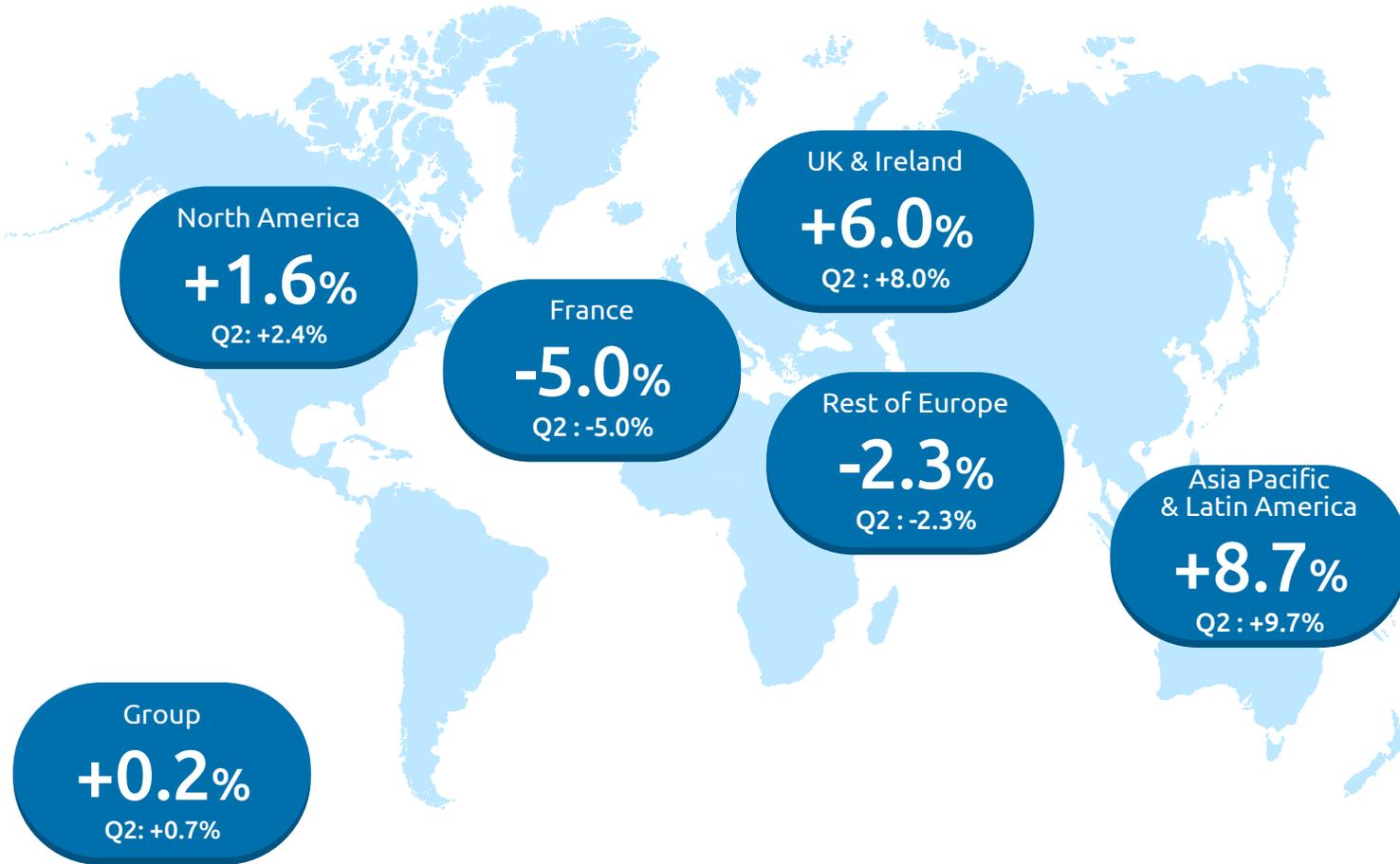
€ 6.00
+2% YoY

ORGANIC FCF

€ 60m
- € 103m YoY



Q2 growth improving outside of Continental Europe



H1 YoY Constant Currency Revenue Growth
Q2 YoY Constant Currency Revenue Growth

BUSINESSES

Strategy & Transformation

+1.3%
Q2 : +1.4%



Applications & Technology

+2.6%
Q2 : +3.2%



Operations & Engineering

-1.5%
Q2 : -0.4%



SECTORS

Manufacturing

-5.0%
Q2 : -4.0%



Financial Services

+3.8%
Q2 : +5.5%



Telco, Media & Technology

+4.7%
Q2 : +5.5%





Bookings continues to be driven by Cloud and Data & AI





Growing traction in proven and new areas

Proven solutions with continuous momentum



Cloud



Digital Core

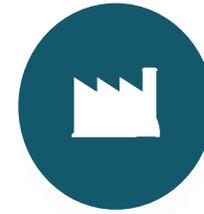


Data & AI

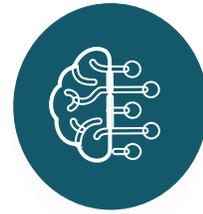
Fast-rising and accelerating momentum



Intelligent operations



Defense & Sovereignty



GenAI & Agentic AI



Fueling growth with Gen AI and Agentic AI capabilities

Release of our Resonance AI framework Our end-to-end AI transformation approach

Resonance AI framework

Designed to help organizations anchor their AI journeys in strategy

- AI essentials **ACCESS**
- AI readiness **ADAPT**
- Human-AI chemistry **ADOPT**

AI-first offers portfolio

Packaged AI offers to help organizations implement and deploy their strategy

- Deliver **new value, new experiences** with AI
- Boost your **Go To Market** with AI
- Uplift your **business operations** with AI
- Evolve your **IT** with AI

Data & AI foundations

RAISE

Enterprise-ready Gen AI and AI agents builder, pre-built AI agents gallery and pre-built agentic systems

- AI Agents Gallery**
Internal marketplace of prebuilt AI agents, and agentic systems
- Agentic AI Builder**
Suite of tools and frameworks for engineering, orchestration & monitoring

Sustained client momentum leveraging GenAI and Agentic AI A sample of our AI-powered wins in Q2 2025

> 7%
of our client bookings in Q2

GLOBAL CONSUMER PRODUCTS

Enterprise data foundations

GLOBAL AEROSPACE

Supplier management transformation

NORTH AMERICA TELCO

Intelligent network analytics

GLOBAL INSURANCE

Responsible AI for Marketing Compliance

GLOBAL LIFE SCIENCES

Automated environmental reports for medicines

GLOBAL MEDIA

Intelligent operations for finance

NORTH AMERICA ENERGY

Legacy application modernization

EUROPE TELCO

Sustainability monitoring & reporting



2025 Outlook

REVENUE GROWTH

-1.0%
to **+1.0%**

at constant exchange rates

was -2.0% to +2.0%

OPERATING MARGIN

13.3%
to **13.5%**

ORGANIC FCF

around
€ 1.9 bn

Note: above-mentioned financial targets for 2025 do not include the proposed acquisition of WNS

Nive BHAGAT
Chief Financial Officer





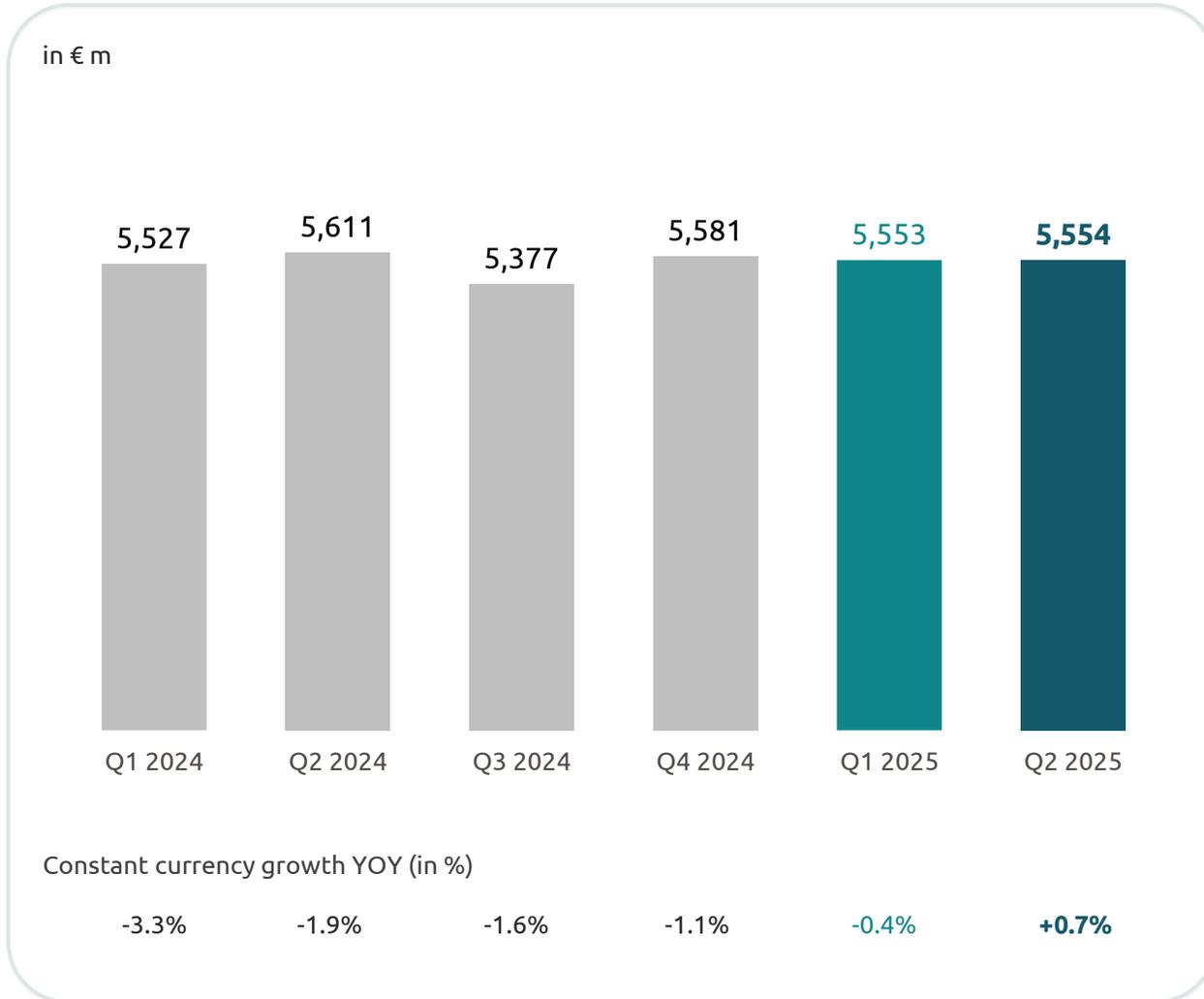
Financial Overview

in € m	H1 2024	H1 2025	Variation	Constant Currency Growth
Revenues	11,138	11,107	-0.3%	+0.2%
Operating expenses	-9,754	-9,730		
Operating margin	1,384	1,377	-0.5%	
(in % of revenues)	12.4%	12.4%	0.0pt	
Other operating income and expenses	-237	-401		
Operating profit	1,147	976	-15%	
(in % of revenues)	10.3%	8.8%	-1.5pts	
Net financial income / expense	20	16		
Income tax	-326	-260		
Share of profit of associates, joint-ventures & non-controlling interests	-6	-8		
Net profit (Group share)	835	724	-13%	
(in % of revenues)	7.5%	6.5%	-1.0pt	
Basic EPS in €	4.88	4.26	-13%	
Normalized EPS in €	5.88	6.00	+2%	
Organic free cash flow	163	60	-103	

Note: All alternate performance measures (constant currency growth, operating margin, organic free cash flow, normalized EPS and net debt) are defined in Appendix



Quarterly Revenue Growth



Constant Currency Growth

Q2: **+0.7%** YoY

H1: **+0.2%** YoY

	Q1 2025	Q2 2025	H1 2025
	Year-on-Year		
Constant Currency	-0.4%	+0.7%	+0.2%
Currencies	+0.9pts	-1.7pts	-0.5pts
Reported	+0.5%	-1.0%	-0.3%



Bookings & Book-to-Bill

Quarter

Book-to-Bill

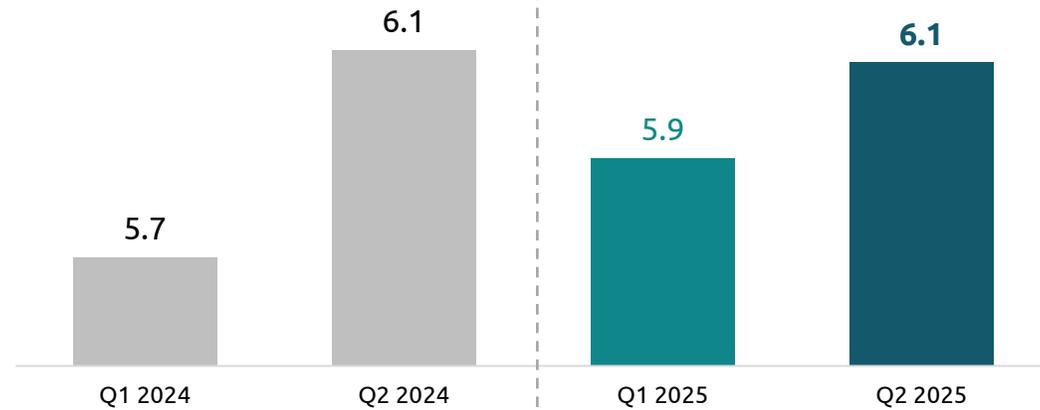
1.02 1.09 1.06 1.10

Bookings

in € bn

2024

2025



Constant currency growth YOY (in %)

-3.5% +0.0% +2.8% +1.5%

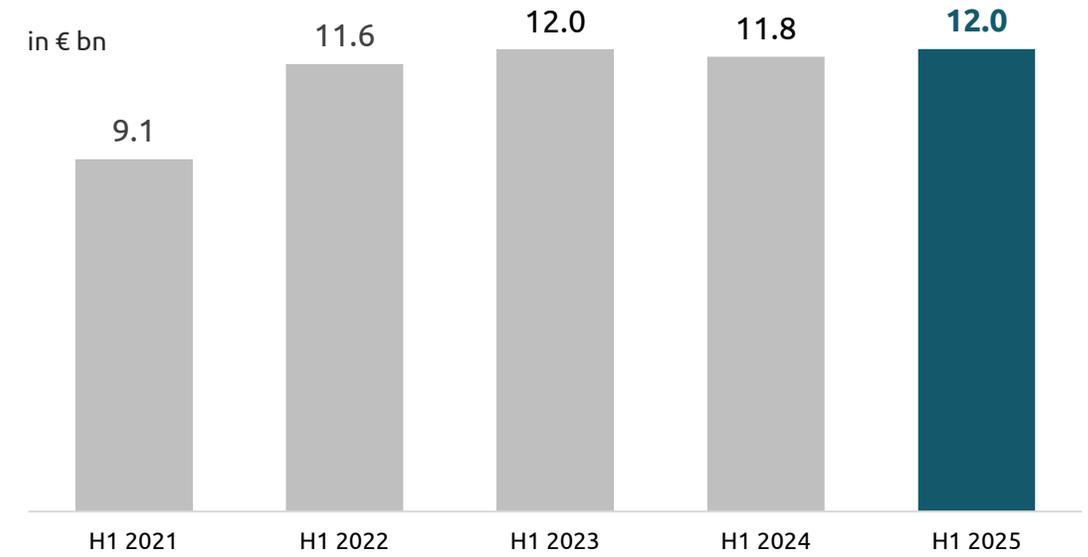
Half-Year

Book-to-Bill

1.05 1.09 1.05 1.06 1.08

Bookings

in € bn



Constant currency growth YOY (in %)

+19.9% +22.3% +3.7% -1.7% +2.1%



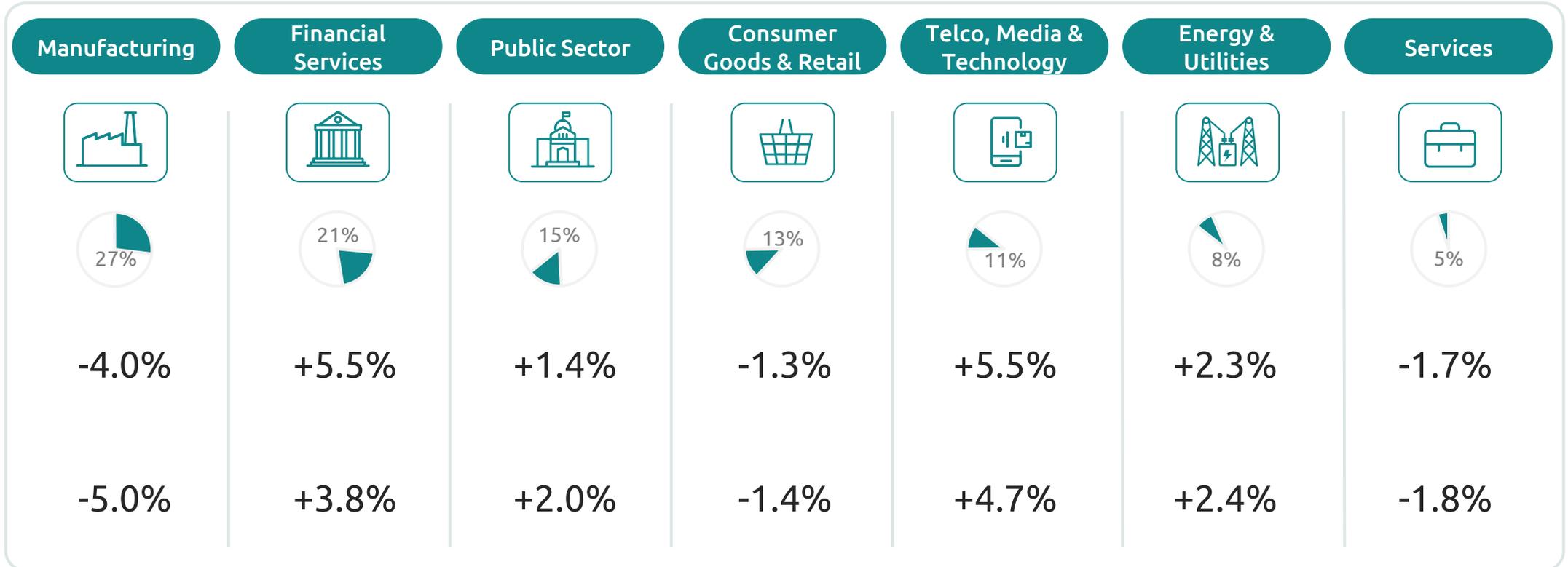
Revenues by Sector

Year-on-year
revenue growth at
constant currency

in % of FY24
Group revenues

Q2 2025

H1 2025





Revenues & Operating Margin By Region

Revenues in € m,
year-on-year
revenue growth at
constant currency

in % of FY24
Group revenues

Q2 2025
Revenues

H1 2025
Revenues

H1 2025
Operating
Margin

	North America	UK & Ireland	France	Rest of Europe	APAC & LATAM
Q2 2025	1,540	756	1,058	1,710	490
	+2.4%	+8.0%	-5.0%	-2.3%	+9.7%
H1 2025	3,122	1,484	2,134	3,399	968
	+1.6%	+6.0%	-5.0%	-2.3%	+8.7%
H1 2025	16.3%	18.1%	10.0%	10.4%	10.1%
	+0.8pts	-2.4pts	+0.9pts	-0.7pts	-0.4pts

Capgemini	
5,554	+0.7%
11,107	+0.2%
12.4%	0.0pt



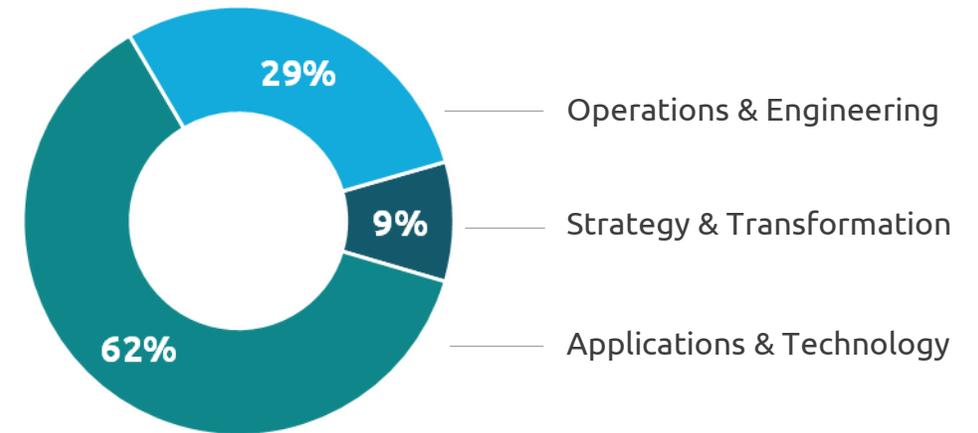
Revenues by Business

Year-on-year
revenue growth
at constant
currency

Q2 2025

H1 2025

Strategy & Transformation	Applications & Technology	Operations & Engineering
		
+1.4%	+3.2%	-0.4%
+1.3%	+2.6%	-1.5%

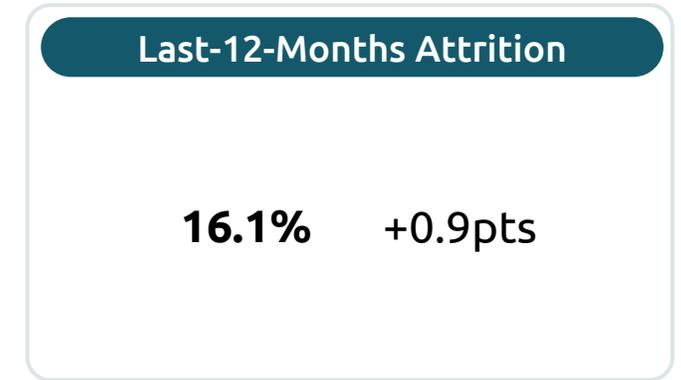
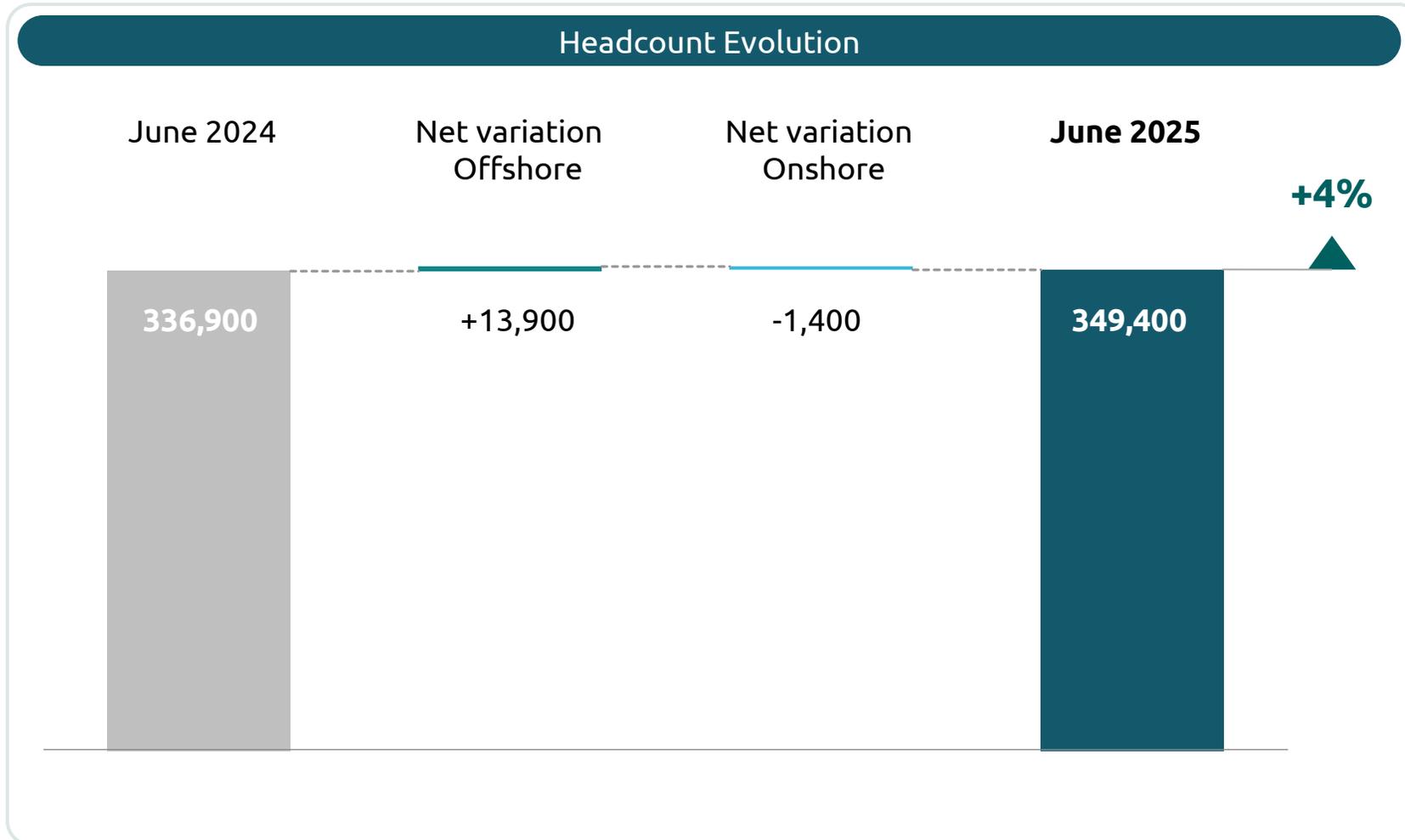


in % of FY24 Group revenues

Note: activity trends by business are calculated based on Total Revenues, i.e. before elimination of inter-business billing (see definitions in the Appendix section)



Headcount Evolution





Operating Margin Analysis

in € m	H1 2024	H1 2025
Revenues	11,138	11,107
Cost of services rendered	-8,164	-8,171
<i>in % of revenues</i>	-73.3%	-73.6%
Gross margin	2,974	2,936
<i>in % of revenues</i>	26.7%	26.4%
Selling expenses	-824	-812
<i>in % of revenues</i>	-7.4%	-7.3%
General & Administrative expenses	-766	-747
<i>in % of revenues</i>	-6.9%	-6.7%
Operating Margin	1,384	1,377
<i>in % of revenues</i>	12.4%	12.4%



Net Financial Result & Income Tax

in € m	H1 2024	H1 2025
Interest on bonds	-51	-45
Other interest income and expense	87	63
Net interest expense	36	18
Other financial income and expenses	-16	-2
Net financial income / expense	20	16

in € m	H1 2024	H1 2025
Income tax	-326	-260
Effective tax rate	28.0%	26.2%



Net Profit Analysis

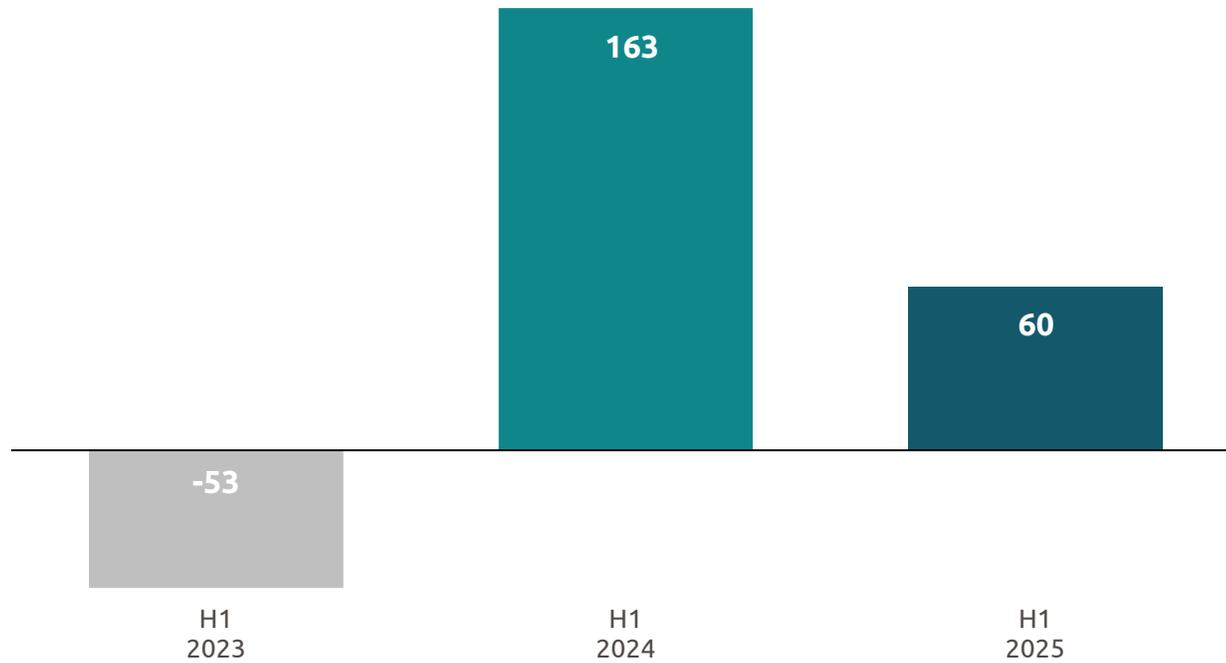
in € m	H1 2024	H1 2025	Variation
Operating margin	1,384	1,377	-0.5%
Other operating income and expenses	-237	-401	
<i>o/w Restructuring costs</i>	-53	-136	
<i>o/w Amortization of intangible assets acquired through business combinations</i>	-64	-69	
<i>o/w Acquisition and integration costs</i>	-19	-31	
<i>o/w Expenses relating to share grants</i>	-121	-132	
<i>o/w Expenses relating to employee share ownership plan</i>	0	0	
<i>o/w Others</i>	20	-33	
Operating profit	1,147	976	-15%
Net financial income / (expense)	20	16	
Income tax expense	-326	-260	
Share of profit of associates & joint ventures	-3	-6	
Non-controlling interests	-3	-2	
Net profit (Group share)	835	724	-13%
Average number of shares	170,981,563	169,952,974	
Basic EPS - in €	4.88	4.26	-13%
Normalized EPS (non diluted) - in €	5.88	6.00	+2%



Organic Free Cash Flow

Organic FCF Evolution

in € m



Organic FCF

€ 60m

vs € 163m in H1 2024

Net Debt

€ 2.8bn

as of June 30, 2025

vs € 2.8bn as of June 30, 2024

Q&A



Aiman EZZAT
Chief Executive Officer



Nive BHAGAT
Chief Financial Officer

Appendix



Appendix - Index

1. Alternate Performance Measures
2. Revenue Quarterly Evolution
3. Q2 & H1 2025 Revenues by Region
4. Operating Margin by Region
5. Operating Margin – Analysis by Nature of Costs
6. Attrition, Utilization & Offshore Leverage
7. Net Cash Evolution (Chart)
8. Net Cash Evolution (Table)
9. Cash Flow Statement
10. Balance Sheet
11. Comprehensive Income & Change in Equity
12. Bond Debt Maturity Profile
13. ESG Policy Indicators



Alternate Performance Measures

- **Year-on-year revenue growth at constant exchange rates** is calculated by comparing revenues for the reported period with those of the same period of the previous year restated with the exchange rates of the reported period.
- When determining activity trends by business and in accordance with internal operating performance measures, growth at constant exchange rates is calculated based on **total revenues**, i.e., before elimination of inter-business billing. The Group considers this to be more representative of activity levels by business. As its business evolves, an increasing number of contracts require the combination of different business lines' expertise, leading to an increase in inter-business flows.
- **Operating margin** is one of the Group's key performance indicators. It is equal to revenues less operating expenses. It is calculated before "Other operating income and expenses" which include amortization of intangible assets recognized in business combinations, expenses related to share-based compensation (including social security contributions and employer contributions) and employee share ownership plan, and non-recurring revenues and expenses, notably impairment of goodwill, negative goodwill, capital gains or losses on disposals of consolidated companies or businesses, restructuring costs incurred under a detailed formal plan approved by the Group's management, acquisition costs, costs of integrating companies acquired by the Group including earn-outs comprising conditions of presence, and the effects of curtailments, settlements and transfers of defined benefit pension plans.
- **Normalized earnings per share** is calculated by dividing normalized profit or loss attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the period, excluding treasury shares. Normalized net profit or loss is equal to profit for the period attributable to owners of the Company corrected for the impact of items recognized in other operating income and expense, net of tax calculated using the effective tax rate.
- **Organic free cash flow** is calculated based on items in the Statement of Cash Flows and is equal to cash flow from operations less acquisitions of property, plant, equipment and intangible assets (net of disposals), lease liability repayments and adjusted for flows relating to the net interest cost.
- **Net debt** or **net cash** comprises (i) cash and cash equivalents, as presented in the Consolidated Statement of Cash Flows (consisting of short-term investments and cash at bank) less bank overdrafts, and also including (ii) cash management assets (assets presented separately in the Consolidated Statement of Financial Position due to their characteristics), less (iii) short- and long-term borrowings. Account is also taken of (iv) the impact of hedging instruments when these relate to borrowings, intercompany loans and own shares.



Revenue Quarterly Evolution

	Q1 2024	Q2 2024	Q3 2024	Q4 2024	Q1 2025	Q2 2025
Revenues (in € m)	5,527	5,611	5,377	5,581	5,553	5,554
Year-on-Year CC growth	-3.3%	-1.9%	-1.6%	-1.1%	-0.4%	+0.7%
Year-on-Year CC growth by Region						
North America	-7.1%	-3.7%	-3.9%	-1.6%	+0.8%	+2.4%
UK & Ireland	-3.2%	-2.5%	+0.4%	+1.5%	+3.9%	+8.0%
France	-2.8%	-2.7%	-2.5%	-5.8%	-4.9%	-5.0%
Rest of Europe	-0.5%	+0.4%	+0.6%	+0.1%	-2.3%	-2.3%
APAC & LATAM	-1.7%	-1.6%	-2.2%	+4.6%	+7.6%	+9.7%
Year-on-Year CC growth by Sector						
Financial Services	-7.3%	-5.4%	-1.3%	+2.0%	+2.0%	+5.5%
Energy & Utilities	+2.5%	+0.9%	+0.1%	-2.2%	+2.5%	+2.3%
Manufacturing	-1.5%	-1.1%	-3.4%	-6.1%	-5.9%	-4.0%
Consumer Goods & Retail	-3.8%	-3.2%	-5.2%	+1.3%	-1.5%	-1.3%
Public Sector	+2.4%	+3.6%	+3.9%	+2.9%	+2.7%	+1.4%
Telco, Media & Technology	-11.1%	-5.6%	-3.0%	+0.6%	+3.8%	+5.5%
Services	-2.3%	+0.2%	-0.7%	-5.2%	-1.8%	-1.7%
Year-on-Year CC growth by Business						
Strategy & Transformation	+1.6%	+3.7%	+6.5%	+1.1%	+1.2%	+1.4%
Applications & Technology	-4.0%	-2.9%	-1.2%	-0.2%	+1.9%	+3.2%
Operations & Engineering	-3.0%	-0.5%	-3.4%	-1.5%	-2.6%	-0.4%
Year-on-Year reported growth	-3.5%	-1.5%	-1.9%	-0.6%	+0.5%	-1.0%



Q2 & H1 2025 Revenues by Region

	Q2 2025	H1 2024	H1 2025	Variation	
	Revenues	Revenues		Year-on-Year	
	(in €m)	(in €m)	(in €m)	Reported	Constant Currency
North America	1,540	3,108	3,122	+0.5%	+1.6%
UK & Ireland	756	1,380	1,484	+7.5%	+6.0%
France	1,058	2,245	2,134	-5.0%	-5.0%
Rest of Europe	1,710	3,470	3,399	-2.0%	-2.3%
APAC & LATAM	490	935	968	+3.5%	+8.7%
TOTAL	5,554	11,138	11,107	-0.3%	+0.2%



Operating Margin by Region

	H1 2024			H1 2025		
	Revenues	Operating Margin		Revenues	Operating Margin	
	(in €m)	(in €m)	(%)	(in €m)	(in €m)	(%)
North America	3,108	481	15.5%	3,122	509	16.3%
UK & Ireland	1,380	282	20.5%	1,484	269	18.1%
France	2,245	205	9.1%	2,134	213	10.0%
Rest of Europe	3,470	384	11.1%	3,399	353	10.4%
APAC & LATAM	935	98	10.5%	968	98	10.1%
Not allocated		-66			-65	
TOTAL	11,138	1,384	12.4%	11,107	1,377	12.4%



Operating Margin – Analysis by Nature of Costs

in € m	H1 2024	H1 2025
Revenues	11,138	11,107
Personnel costs	-7,807	-7,763
in % of revenues	-70.1%	-69.9%
Purchases and subcontracting expenses	-1,403	-1,380
in % of revenues	-12.6%	-12.4%
Travel expenses	-145	-143
in % of revenues	-1.3%	-1.3%
Rent, facilities and local taxes	-103	-109
in % of revenues	-0.9%	-1.0%
Depreciation, amortization, provisions and proceeds from asset disposals	-296	-335
in % of revenues	-2.7%	-3.0%
Total operating expenses	-9,754	-9,730
in % of revenues	-87.6%	-87.6%
Operating margin	1,384	1,377
in % of revenues	12.4%	12.4%



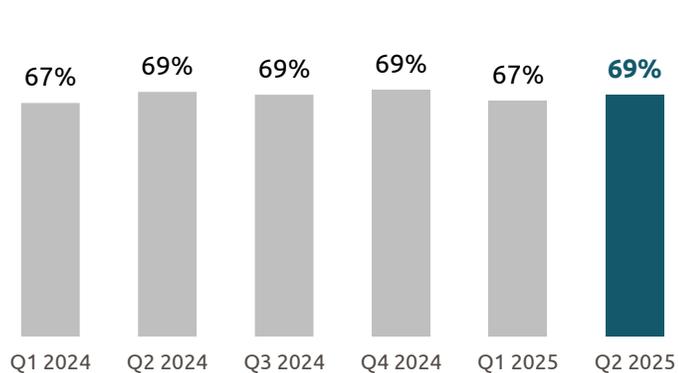
Attrition, Utilization & Offshore Leverage

Strategy & Transformation

LTM Attrition

15.8% +1.9pts

Utilization Rate

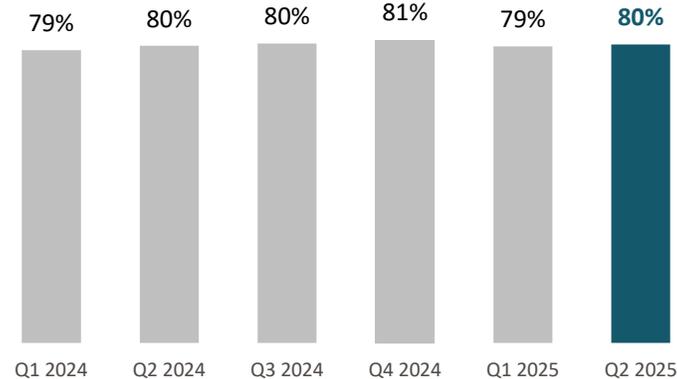


Applications & Technology

LTM Attrition

15.5% +1.3pts

Utilization Rate



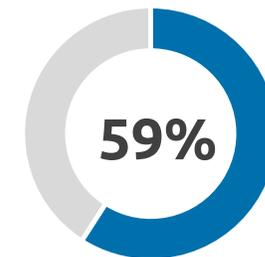
Operations & Engineering

LTM Attrition

17.0% +0.1pts

Capgemini

Group Offshore





Net Cash Evolution

in € m



Previous Year

-2,047	+1,384	+242	-144	-101	-1,003	-14	-135	-66	+163	-907	-30	-20	+66	-2,775
--------	--------	------	------	------	--------	-----	------	-----	------	------	-----	-----	-----	--------



Net Cash Evolution

in € m	H1 2024	H1 2025
Profit for the period	838	726
Depreciation, amortization and impairment of fixed assets and right-of-use	339	350
Change in provisions	-45	-12
Losses on disposals of assets and other	5	21
Net finance costs	-36	-18
Income tax expense / (income)	326	260
Other non-cash items	133	162
Cash flows from operations before net finance costs and income tax	1,560	1,489
Income tax paid	-101	-155
Change in restructuring debt	-7	4
Changes in operating working capital	-996	-968
Operating cash flows (A)	456	370
Capital expenditure (net of proceeds) (B)	-135	-125
Cash outflows on business combinations (net of cash & cash equivalents acquired)	-30	-28
Increase in share capital	0	0
Dividends paid	-580	-578
Net payments relating to Capgemini SE shares transactions	-332	1
Change in debt	-15	53
Interest paid & received (C)	-14	-38
Repayment of lease debt (D)	-144	-147
Translation & other	66	-200
Change in net debt	-728	-692
Opening Net Cash / (Debt)	-2,047	-2,107
Closing Net Cash / (Debt)	-2,775	-2,799
Organic Free Cash Flow (A) + (B) + (C) + (D)	163	60

Cash Flow Statement



In € m	H1 2024	H1 2025
Profit for the period	838	726
Depreciation, amortization and impairment of fixed assets and lease right-of-use assets	339	350
Change in provisions	-45	-12
Losses on disposals of assets and other	5	21
Expenses relating to share grants	109	116
Net finance costs	-36	-18
Income tax (income) expense	326	260
Unrealized (gains) losses on changes in fair value and other financial items	24	46
Cash flows from operations before net finance costs and income tax (A)	1,560	1,489
Income tax paid (B)	-101	-155
Change in trade receivables, contract assets net of liabilities and contract costs	-563	-468
Change in accounts and notes payable	58	-78
Change in other receivables/payables	-498	-418
Change in operating working capital (C)	-1,003	-964
NET CASH FROM (USED IN) OPERATING ACTIVITIES (D=A+B+C)	456	370
Acquisitions of property, plant and equipment and intangible assets	-136	-131
Proceeds from disposals of property, plant and equipment and intangible assets	1	6
Acquisitions of property, plant and equipment and intangible assets, net of disposals	-135	-125
Cash (outflows) inflows on business combinations net of cash and cash equivalents acquired	-30	-28
Cash outflows in respect of cash management assets	-200	-26
Other cash outflows, net	-29	-21
Cash outflows from investing activities	-259	-75
NET CASH USED IN INVESTING ACTIVITIES (E)	-394	-200
Dividends paid	-580	-578
Net payments relating to transactions in Capgemini SE shares	-332	1
Proceeds from borrowings	176	1,266
Repayments of borrowings	-176	-1,186
Repayment of lease liabilities	-144	-147
Interest paid	-126	-119
Interest received	112	81
NET CASH FROM (USED IN) FINANCING ACTIVITIES (F)	-1,070	-682
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS (G=D+E+F)	-1,008	-512
Effect of exchange rate movements on cash and cash equivalents (H)	60	-169
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD (I)	3,517	2,787
CASH AND CASH EQUIVALENTS AT END OF PERIOD (G+H+I)	2,569	2,106



Balance Sheet

ASSETS				EQUITY & LIABILITIES			
In € m	June 30, 2024	Dec. 31, 2024	June 30, 2025	In € m	June 30, 2024	Dec. 31, 2024	June 30, 2025
Goodwill	11,357	12,343	11,454	Equity ⁽¹⁾	10,843	11,775	10,972
Intangible assets	839	837	894	Non-controlling interests	22	22	23
Property, plant & equipment	755	755	696	Total equity	10,865	11,797	10,995
Lease right-of-use assets	834	862	810	Long-term borrowings	4,276	4,281	3,484
Deferred taxes	541	579	519	Deferred taxes	310	267	288
Other non-current assets	926	976	1,102	Provisions for pensions ⁽²⁾	298	309	312
Total non-current assets	15,252	16,352	15,475	Non-current provisions	304	274	268
Contract costs	141	143	146	Non-current lease liabilities	652	671	626
Contract assets	2,383	1,838	2,372	Other non-current liabilities	362	352	361
Trade receivables	2,935	3,238	2,795	Total non-current liabilities	6,202	6,154	5,339
Current tax receivables	343	169	342	Short-term borrowings and bank overdrafts	1,421	863	1,706
Other current assets	866	863	881	Accounts and notes payable	4,400	4,693	4,238
Cash management assets	367	268	262	Contract liabilities ⁽³⁾	1,106	1,392	1,143
Cash and cash equivalents	2,572	2,789	2,110	Current provisions	101	109	106
Total current assets	9,607	9,308	8,908	Current tax liabilities	387	153	378
Total Assets	24,859	25,660	24,383	Current lease liabilities	252	262	256
				Other current payables	125	237	222
				Total current liabilities	7,792	7,709	8,049
				Total Equity & Liabilities	24,859	25,660	24,383

(1) attributable to owners of the company

(2) and other post-employment benefits

(3) previously named "advances from customers and billed in advance"



Comprehensive Income & Change in Equity

in € m	H1 2024	H1 2025
Actuarial gains and losses on defined benefit pension plans, net of tax ⁽¹⁾	71	31
Remeasurement of hedging derivatives and net investment, net of tax ⁽²⁾	56	-40
Translation adjustments ⁽²⁾	229	-1,059
Other, net of tax ⁽¹⁾	-1	0
OTHER ITEMS OF COMPREHENSIVE INCOME	355	-1,068
Profit for the period (reminder)	838	726
Total comprehensive income for the period	1,193	-342
Attributable to:		
Owners of the Company	1,190	-343
Non-controlling interests	3	1

(1) Other items from the comprehensive income that will not be included in the profit & loss account

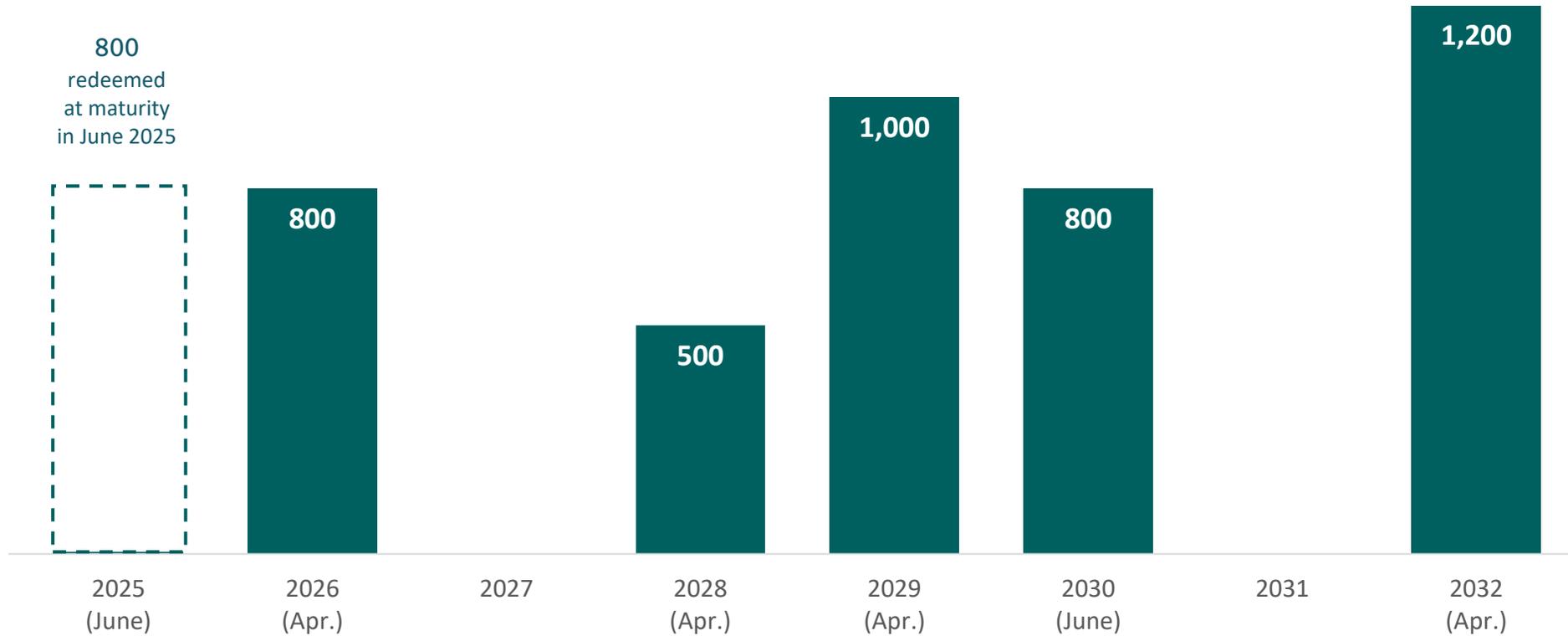
(2) Other items from the comprehensive income that could be included in the profit & loss account

in € m	Number of shares	Share capital	Additional paid-in capital	Treasury shares	Consolidated retained earnings and other reserves	Total income and expense recognized in equity		Equity (attributable to owners of the Company)	Non-controlling interests	Total equity
						Translation adjustments	Other			
At January 1, 2025	171,347,471	1,371	3,192	-230	7,559	180	-297	11,775	22	11,797
Dividends paid out for 2024					-578			-578		-578
Incentive instruments and employee share ownership					116			116		116
Elimination of treasury shares				2				2		2
Transactions with minority shareholders and others								0		0
Transactions with shareholders				2	-462			-460	0	-460
Income and expense recognized in equity						-1,058	-9	-1,067	-1	-1,068
Profit for the period					724			724	2	726
At June 30, 2025	171,347,471	1,371	3,192	-228	7,821	-878	-306	10,972	23	10,995



Bond Debt Maturity Profile

in € m



About Capgemini

Capgemini is a global business and technology transformation partner, helping organizations to accelerate their dual transition to a digital and sustainable world, while creating tangible impact for enterprises and society. It is a responsible and diverse group of 350,000 team members in more than 50 countries. With its strong over 55-year heritage, Capgemini is trusted by its clients to unlock the value of technology to address the entire breadth of their business needs. It delivers end-to-end services and solutions leveraging strengths from strategy and design to engineering, all fueled by its market leading capabilities in AI, generative AI, cloud and data, combined with its deep industry expertise and partner ecosystem. The Group reported 2024 global revenues of €22.1 billion.

Get The Future You Want | www.capgemini.com



Biraud, Vincent

Head of Investor Relations
+33 1 4754 5087

vincent.biraud@capgemini.com

Massoni, Patrick

Senior Manager, Investor Relations
+33 1 4754 5141

patrick.massoni@capgemini.com

Kubiak, Clément

Senior Manager, Investor Relations
+33 1 4754 5155

clement.kubiak@capgemini.com