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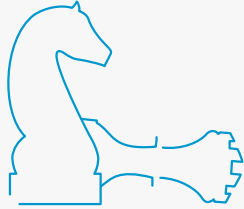
**The way forward**  
Paul Hermelin

**CAPITAL**  
**MARKET DAY**  
LONDON | SEPTEMBER 12, 2017

People matter, results count.

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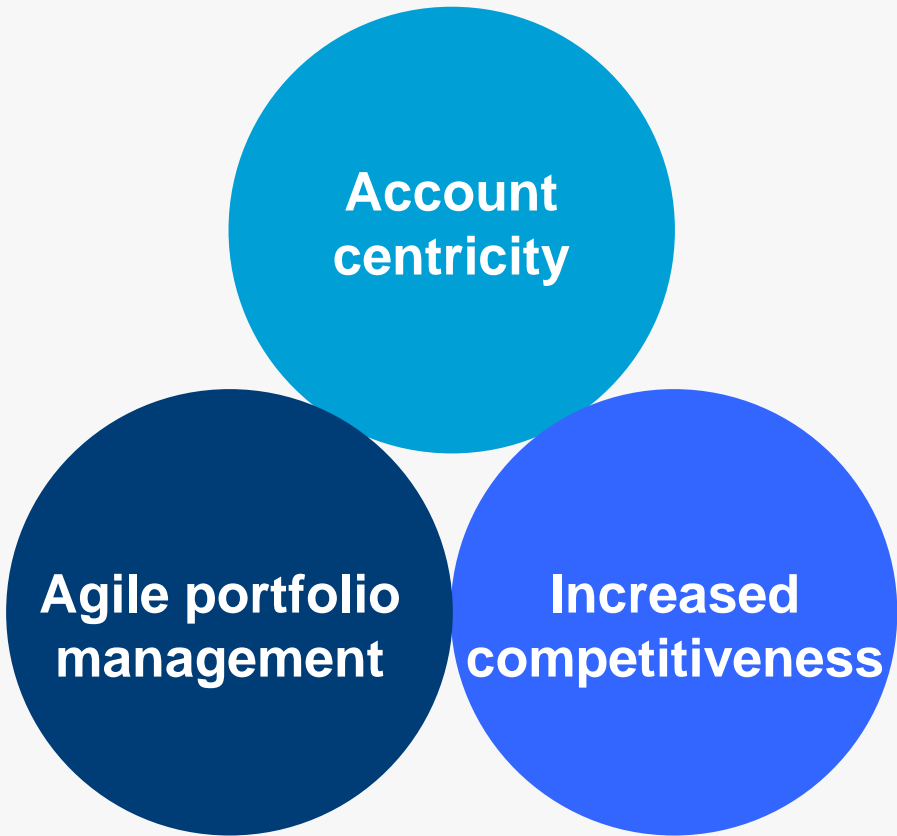
# Key takeaways



**Improving our growth profile by executing upon our strategy on Digital & Cloud**



# We will keep transforming in a fast-moving market





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