

CAPITAL MARKETS DAY 2021



Key takeaways

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Ambition 2025



Being the **Strategic Partner** of our clients **CXOs**, in selected **Industries**



Leadership in **Intelligent Industry** & strong position in **Customer First**



Leveraging structural growth drivers in **Cloud** and **Data/AI**



Diversified margin levers: **Portfolio**, **New Normal** & **Industrialization**



7-9% cc revenue CAGR and **14% operating margin** by 2025



Our **ESG strategy** at the heart of our ambition